

# 2019


Comprehensive  
**ANNUAL FINANCIAL REPORT**

Gallatin Airport Authority  
Belgrade, Montana

*Bozeman Yellowstone Internal Airport (BZN) connects Bozeman, Southwest Montana and Yellowstone National Park with the rest of the world.*

*BZN is owned and operated by the Gallatin Airport Authority.*





Comprehensive Annual Financial Report  
Fiscal Year Ended June 30, 2019

Gallatin Airport Authority  
Belgrade, MT

Prepared by:  
Gallatin Airport Authority  
Finance and Administration

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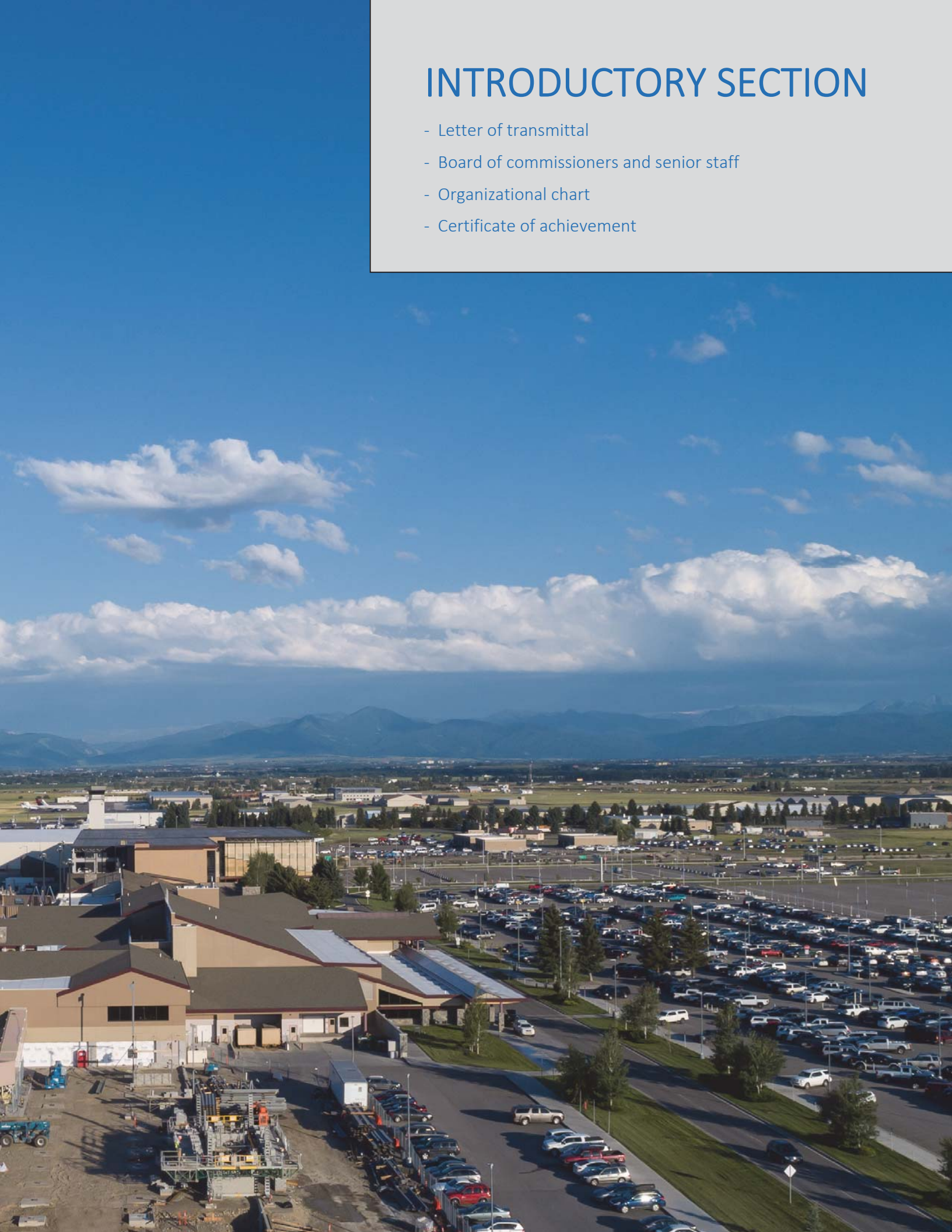
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# INTRODUCTORY SECTION

- Letter of transmittal
- Board of commissioners and senior staff
- Organizational chart
- Certificate of achievement





October 30, 2019

#### TO THE BOARD OF COMMISSIONERS

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the Gallatin Airport Authority (Authority), for the year ended June 30, 2019.

Responsibility for the accuracy of the reported data, for its completeness, and for the fairness of its presentation, rests with the Authority's management. To the best of our knowledge and belief, the enclosed information is accurate and complete in all material respects and reported in a manner designed to present fairly the financial position, changes in net position, and cash flows in accordance with Generally Accepted Accounting Principles (GAAP).

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

#### PROFILE OF THE AUTHORITY

The Gallatin Airport Authority is a public body, corporate and politic, established to own and operate the Bozeman Yellowstone International Airport (BZN). The Authority was created on November 22, 1972 by resolution of the Board of Commissioners of Gallatin County, Montana.

The Authority is governed by a five-member Board appointed by the Gallatin County Commissioners to serve five-year terms. The Board is given broad powers to plan, establish, acquire, develop, construct, enlarge, improve, maintain, equip, operate and regulate the Bozeman Yellowstone International Airport. The Gallatin Airport Authority Board has established the following mission:

The function of the Gallatin Airport Authority is to plan for, provide, operate and safely maintain an aviation facility adequate to the needs of the flying public and to keep it self-sustaining.

The Authority has been 100% self-sustaining for over 25 years and has not utilized any local tax funds during this period. While the Authority operates 100% on user fees, the businesses serving BZN contribute nearly \$1 million in local taxes for Gallatin County, Belgrade Schools and the Central Valley Fire District.

You may refer to note 1 in the notes to the financial statements for more information regarding the profile of the Authority.



## ECONOMIC CONDITIONS AND OUTLOOK

### *State of the Industry*

Airline margins stabilized in difficult business environment:

2018 marked the 10th consecutive year of profitability for the US airline industry which is a significant turning point in stability and growth despite challenges including the 737 MAX groundings, major weather events and a government shutdown. Over the past 12 months, passenger growth eclipsed capacity growth as US Domestic Enplanements grew 4.5 percent over the previous year. Airlines have coped with this by increasing cabin density and operating larger aircraft on certain routes rather than adding additional frequency.

Network operating margins were relatively flat at approximately 8.5 percent at the end of 2018 which is less than 40 percent of the industry's peak in 2015 despite falling oil and jet fuel prices. Jet fuel remains the industry's second biggest operating expense. Ultra-Low Cost Carriers (ULCC's) produced the highest operating margins in the 15-16 percent range with year-over-year revenue growth of 18.9 percent. ULCC's accounted for a little more than 4.1 percent of US airline revenue despite producing 9.1 percent of available seats.

For the fourth straight year, labor represented the largest cost category for US airlines across all carrier groups. It accounted for 35.9 percent of Network airlines and 22.2 percent for ULCC's. Margins are being squeezed by rising costs across the board while competition keeps yields from rising.

Weakening global trade, the continuation of the US-China trade war coupled with a sluggish economy may begin to impact passenger traffic in the not too distant future. The longest economic rebound on record seems to be running out of steam as the industry faces economic growth of less than 2 percent. The prospect of slowing economic growth, mounting operating costs and increased pressures are likely to put airlines to the test moving forward and while we don't expect a return to the "boom and bust" cycles of the past, there is no more easy money to be made.

### *State of the Region*

Southwest Montana continues to see strong economic growth. Bozeman and Gallatin County remain the fastest growing city and county in the state (populations over 10,000), while unemployment has remained low at 2.0% in June 2019. Montana State University has seen significant enrollment growth with 4,002 more students in 2019 than in 2010. In addition, both summer and winter tourism have seen strong growth.

	2019	2018	2010	Change '18 to '19	Change '10 to '19
BZN total passengers	1,488,011	1,257,974	728,048	18.3%	104.4%
Yellowstone National Park visits	4,091,920	4,144,099	3,348,087	-1.3%	22.2%
Montana State University enrollment	16,766	16,902	12,764	-0.8%	31.4%
Bozeman population	48,532	47,500	37,284	2.2%	30.2%
Bozeman unemployment rate	2.0%	2.3%	5.4%	-13.0%	-63.0%
Gallatin County population	111,876	107,810	89,599	3.8%	24.9%

## ECONOMIC CONDITIONS AND OUTLOOK (continued)



### Bozeman, MT

*Bozeman is called “the most livable place” for good reason. No matter what time of year, big skies and unending opportunities will greet you.*

### Yellowstone National Park

*Experience the world's first national park. Marvel at a volcano's hidden power rising up in colorful hot springs, mudpots, and geysers. Explore mountains, forests, and lakes to watch wildlife and witness the drama of the natural world unfold.*



### Montana State University

*Montana State University is as remarkable as its setting. Created as a land-grant institution, it is a welcoming, adventurous community of students, faculty and staff distinguished by its commitment to address the world's greatest challenges.*

### Big Sky

*Big Sky is home to the Biggest Skiing in America® with over 5,800 acres of skiable terrain spread across four mountains, 4,350 vertical feet, and an award-winning Nordic trail system.*



## AIRPORT HIGHLIGHTS – FISCAL YEAR 2019

For the year, BZN handled 1,488,011 total passengers maintaining its status as Montana’s busiest airport for the sixth consecutive year. For comparison, Billings is the second busiest airport in Montana at 901,532 passengers for FY 2019. BZN ended FY 2019 as the 108th busiest airport in the nation, and 8th busiest in the Northwest Region which includes Colorado, Utah, Wyoming, Montana, Idaho, Oregon and Washington, unchanged from FY 2018.

The local economy and tourism and continue to contribute nearly equally to the overall increase in passengers. Significant factors impacting passenger traffic during FY 2019 include the addition of our 7th airline brand, JetBlue, which added winter and summer service to Long Beach, CA, Allegiant summer service to Los Angeles and Delta adding weekend service to Detroit during the summer and winter. Additionally, several other markets saw significant increases in passenger traffic including Dallas/Ft. Worth (American), Chicago O’Hare (American and United), Denver (Frontier and United) and New York/Newark (United). Continuing into FY 2020, American is expanding winter service to Chicago, Delta will add daily year-round service to Seattle/Tacoma in January and beginning in June, American will add daily summer service to Los Angeles and Saturday summer service to both New York LaGuardia and Philadelphia. Projected available seats for FY 2020 are expected to result in passenger growth for the fiscal year at approximately 10%.

### *Air Service*

BZN currently has year round non-stop service to eleven destinations including Seattle-Tacoma (Alaska – year round, Delta seasonal, becoming year-round in January 2020), Portland (Alaska), San Francisco (United), Los Angeles (United – year round, Delta seasonal, American seasonal, Allegiant seasonal), Las Vegas (Allegiant), Phoenix/Mesa (Allegiant), Salt Lake City (Delta), Denver (United, Frontier), Minneapolis-St Paul (Delta), Dallas-Fort Worth (American) and Chicago (United – year round, American seasonal). BZN also has seasonal non-stop service to seven additional destinations including Atlanta (Delta), Detroit (Delta), Houston (United), Long Beach (JetBlue), New York-LaGuardia (Delta & American), New York-Newark (United) and Philadelphia (American).

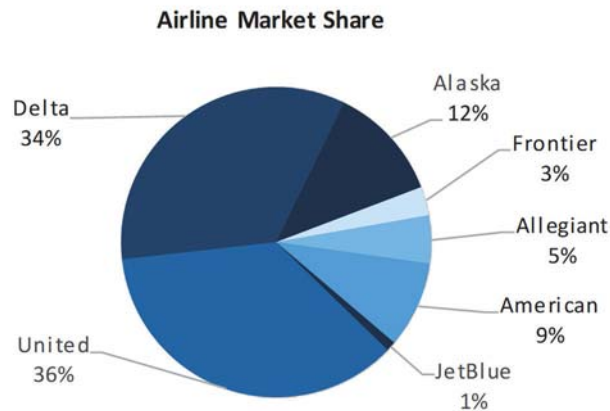


## AIRPORT HIGHLIGHTS – FISCAL YEAR 2019 (continued)

The following table shows major air traffic activities during the fiscal years ended June 30, 2019 and 2018.

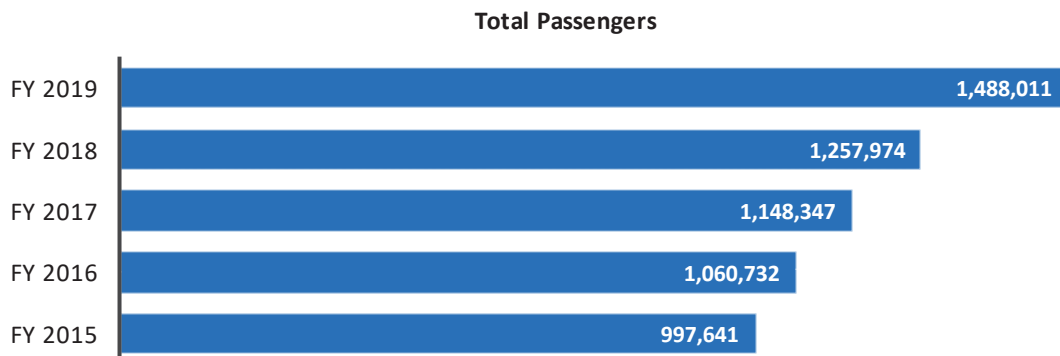
	2019	2018	Change
Total enplaned and deplaned passengers	1,488,011	1,257,974	18.3%
Enplaned passengers	744,316	628,533	18.4%
Deplaned passengers	743,695	629,441	18.2%
Aircraft operations	96,405	78,319	23.1%
Available departing seats	918,626	757,841	21.2%
Load factor average	80.8%	82.7%	-2.3%

The following chart shows airline market share at BZN for the fiscal years ended June 30, 2019.



### Passenger Traffic

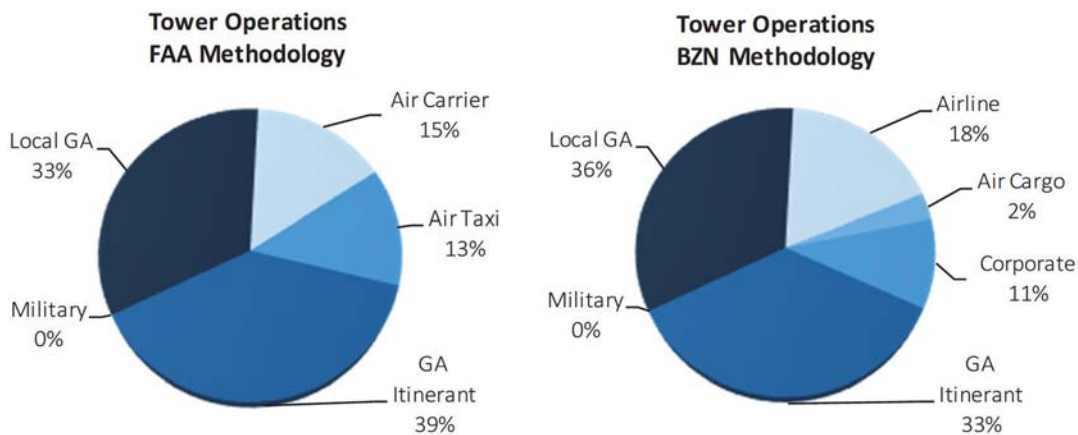
FY 2019 passenger traffic at BZN increased a significant 18.3% to 1,488,011. Available seats increased 21.2% due to a combination of increased flight activity and increased average seats per aircraft. Load factor for FY2019 was 80.8%. Weekly average departures increased 18.5% from 135 in FY 2018 to 160 in FY 2019. Average seats per aircraft increased 1.8% from 109 in FY 2018 to 111 in FY 2019. All seven airline brands serving BZN saw growth in the market in FY 2019. Frontier had the largest percentage increase (223.5%) in traffic as they reinstated year-round service to Denver with added frequencies. American Airlines also saw significant growth due to increased Dallas/Ft. Worth and Chicago service (42.0%). In addition, our remaining incumbent carriers, United, Allegiant, Delta and Alaska also had significant traffic increases, 18.6%, 15.3%, 9.3% and 6.5%, respectively. JetBlue, new to the market enplaned 5,089 passengers during the fiscal year.



AIRPORT HIGHLIGHTS – FISCAL YEAR 2019 (continued)

*Tower Operations*

The first full year of operating with the new parallel paved runway contributed to record Tower operations (landing or takeoff) in FY 2019. Overall, tower operations increased a significant 23.1% during FY 2019. Air Carrier operations increased 31.3% and Air Taxi operations increased 1.6%. General Aviation Itinerant operations were up 17.6. Military operations increased 134.3% over to 642 operations during the year. Overall Itinerant operations (Air Carrier, Air Taxi, General Aviation Itinerant and Military) were up 18.3%. BZN further clarifies Itinerant activity to Airline, Cargo, Corporate and General Aviation Itinerant. Local general aviation operations were up 32.7%. BZN continues to see peak day operations of over 500 and peak hour operations that exceeded 60.



*Cargo*

Cargo revenues consists of landing fees from FedEx, UPS and the airlines, and ground rent paid by cargo operators for their facilities. As shown below, total cargo, express and air mail carried by air decreased 4.7% from 4,011,719 lbs. to 3,822,456 lbs. FedEx moved 2,410,101 lbs. in FY 2019, down 1.2% from 2,439,286 lbs. the previous year. UPS carried 961,810 lbs., down 16.9% from 1,157,777 carried in FY 2018.

	Pounds Moved		
	2019	2018	Change
FedEx	2,410,101	2,439,286	-1.2%
UPS	961,810	1,157,777	-16.9%
Airlines	450,545	414,656	8.7%
<b>Total</b>	<b>3,822,456</b>	<b>4,011,719</b>	<b>-4.7%</b>

*Customs and Border Protection*

The United States Customs and Border Protection facility in BZN handled 127 international arrivals during FY 2019, compared to 130 in FY 2018. Unlike locations at Helena, Great Falls and Kalispell, this location is operated as a user fee facility with approximately 91% of the operating cost paid for by the international arriving aircraft and the remaining 9% split three ways between the Gallatin Airport Authority, the Yellowstone Club and Signature Flight Support.

## AIRPORT HIGHLIGHTS – FISCAL YEAR 2019 (continued)

### *General Aviation*

General Aviation activity was up 24.2% to 70,193 operations in FY 2019. This was primarily due to one full year of the airport operating with the addition of runway 11/29. General Aviation operations account for approximately 73% of all airport tower operations. Corporate landings (aircraft 12,500 lbs. and above) were up 31.3% to 5,375. Gallatin College continues to grow at BZN with Summit Aviation now operating 20 aircraft in conjunction with the aviation instruction program and charter operation. In addition, Ridgeline Aviation continues to expand their flight school program. While General Aviation contributes 73% of the airport operations, it accounted for only 5.8% of the Airport Operating Revenue during FY 2019.



### *General Aviation Hangar Development*

Construction of one commercial hangar on the east ramp, one hangar on taxi-lane “U” and one non-commercial hangar on taxi-lane “V” were completed during the fiscal year. In addition, the Authority is building out the infrastructure on the southeast side of the airport to facilitate the construction of 14 hangars currently under construction and another 16 planned or under option.

### *Central Valley Fire District*

After more than a year of construction, Central Valley Fire District opened their new Fire Station on Airport land in July 2019.

### *Fuel Flowage*

Total Fuel flowage for the year increased 22.4% to 11,591,954 gallons. Of this total, Jet A (airline) increased 35.2% to 8,150,142 gallons, Jet A (non-airline) fuel flowage decreased .7% to 3,297,180 gallons, and AvGas increased 9.4% to 144,632 gallons.

### *Land Acquisition*

The Gallatin Airport Authority continually evaluates potential land acquisitions as opportunities arise. One parcel of less than 5 acres was purchased and another is under contract. In addition, three additional parcels are under consideration.

### *Requests for Proposals (RFP) and Requests for Qualifications (RFQ)*

Ground Transportation Concession - A request for proposals was issued for on-airport ground transportation concession and was awarded to Karst Stage for a period five years beginning October 2018.

AIRPORT HIGHLIGHTS – FISCAL YEAR 2019 (continued)

*Financial*

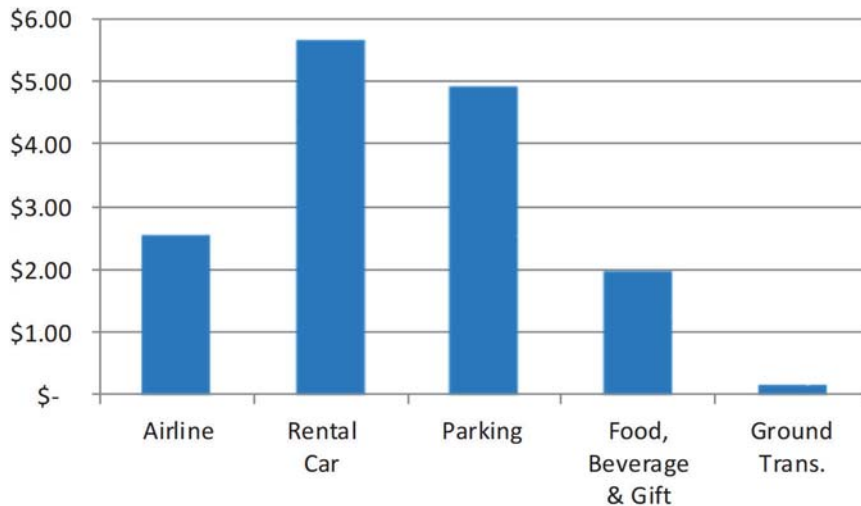
Financially, the Authority depends on our passengers with over 90% of the Authority’s operating revenues generated from the businesses that utilize the airline terminal building through rents and concession fees. However, we are dependent upon the airlines providing seats into our market and we compete with every airport in the country for those seats. While the market is the primary driver of airline decisions, there is one factor that we control, the airline cost of using our airport. Consequently, it is our philosophy that by maintaining one of the lowest airline costs per passenger in the industry we help make our market more profitable, which in turn makes us more likely to attract additional airline seats.

The Authority has diligently controlled the costs passed on to the airlines through strict cost controls, a highly professional and cross utilized staff, and a fiscally conservative capital improvement program. As a result, airline cost per enplanement to operate at BZN in FY 2019 decreased to \$2.57.

	2019	2018
Airline cost	\$ 1,907,037	\$ 1,673,898
Enplanements scheduled	742,228	626,736
Cost per enplaned passenger	\$ 2.57	\$ 2.67

Airline and Concession revenues are variable dependent upon passenger enplanements. These revenues decreased from \$15.44 per enplanement in FY 2018 to \$15.27 per enplanement in FY 2019. Airline revenues account for \$2.56 per enplanement or 16.8%; rental car and parking concessions account for \$10.57 per enplanement or 69.2%; food, beverage and gift concessions account for \$1.98 per enplanement or 13.0%; and ground transportation accounts for \$.16 per enplanement or 1.0%. In FY 2019, total enplanements of 744,316 generated airline and concession revenues of \$11,359,650; this compares to FY 2018 with 628,533 total enplanements generating \$9,685,959.

**FY 2019 Airline and Concession Revenue  
Per Enplaned Passenger**



## CAPITAL AND LONG-TERM PLANNING

The Gallatin Airport Authority has a comprehensive 15-year Capital Improvement Plan. This plan is designed to accommodate the future capital needs of BZN within the financial capability of the Authority. Projects in the first five years of the plan are more defined with the projects in the later ten years more fluid due to future unknowns. The Gallatin Airport Authority invested \$24.5 million in Capital Improvements during FY 2019, and over the next five years the Gallatin Airport Authority expects to invest over \$94 million in capital improvements. A summary of major projects completed in FY 2019 and those planned for FY 2020 – 2024 follows.

Project	Est. Cost	Funding				
		Authority	AIP Entitlements	AIP Discretionary	CFC	PFC's and TSA Grant
Multi-use parking garage	33,070,179	4,960,527	-	-	28,109,652	-
Terminal concourse expansion	27,349,978	2,219,137	14,227,577	3,702,599	-	7,200,665
Southeast General Aviation Area	2,445,500	686,180	1,759,320	-	-	-
Northside General Aviation Area	4,352,130	1,352,130	-	3,000,000	-	-
Baggage Handling System Upgrade	25,214,598	2,521,459	-	-	-	22,693,139

### *Multi-use Parking Garage - FY 2018 & 2019*

The Authority began construction of a multi-use parking garage for rental cars and pay parking in December 2017 with essential completion in July 2019. 90% of the 1,100 stall four level fully covered parking garage is occupied by the seven rental car brands with the remaining 10% for pay parking. The rental car portion is being reimbursed through Customer Facility Charges (CFC) at \$3.00 per rental car day on rental car contracts. The pay parking portion is funded by the Authority. The total project cost is estimated to be \$33,070,179.



### *Terminal Concourse Expansion - FY 2019–2021*

The Authority began construction of a 4-gate concourse expansion in April 2019. The construction includes the associated terminal apron for aircraft parking, four additional passenger boarding bridges and the replacement of an existing passenger boarding bridge. The concourse will also include additional food, beverage and gift concessions. We anticipate two gates will be available by mid-summer 2020 with the remaining gates available by December 2020. The estimated total project cost is expected to be \$27,349,978.





## CAPITAL AND LONG-TERM PLANNING (continued)

### *Southeast General Aviation Area - FY 2020–2021*

Significant demand for new hangars has necessitated an acceleration of general aviation area development. Over the past year, the Airport Authority has approved over 25 new hangar requests for the southeast side of the airport with 14 already under construction including two of over 40,000 square feet each. Consequently, the Airport Authority Board approved infrastructure projects to fill in the remaining developable land on this side of the airport. Overall, this will include nearly 3,000 additional linear feet of taxiways and associated sewer, water, gas and electricity improvements. The estimated cost to complete this project is \$2,445,500 with approximately 72% reimbursable through AIP Entitlements.



### *Northside General Aviation Area Improvements - FY 2021–2023*

Runway 11/29 was completed in November 2017 and has resulted in a significant increase in flight school traffic at BZN. To facilitate and support this growth, the Authority has budgeted 4,352,130 to begin development of the north side of the airport to allow for relocation of flight school programs closer to the runway they primarily use. This will have the added effect of allowing for a re-alignment and re-development of the main General Aviation Front line. This infrastructure will include a new general aviation apron, road access, water, sewer, gas, electricity and security fencing. Overall, this project is estimated to cost approximately \$4,352,130. We anticipated applying for \$3 million in discretionary AIP funding on this project.

### *Baggage Handling System Upgrade - FY 2021–2024*

As we grow into utilizing our four additional gates on a regular basis, we will also need associated baggage system improvements. The space underneath the concourse expansion will allow us to relocate outbound baggage to this area and then expanding baggage screening into the current outbound baggage area. This will be a significant change in baggage handling at BZN with the new fully inline system similar to what is being used at larger airports albeit on a smaller scale. We anticipate the TSA will contribute approximately 50% of this project cost with the remainder coming from passenger facility charges and an increase in airline rates and charges as they will benefit from the much more efficient system. The overall cost of this project is estimated at \$25,214,598.

## OTHER INFORMATION

### *Independent Audit*

For the fiscal year ended June 30, 2019, the annual financial statements of the Authority have been audited by Holmes & Turner, PC, a firm of independent Certified Public Accountants. As part of the annual audit, the auditors perform procedures in accordance with the Uniform Guidance and the provisions of grant agreements. The auditors also perform procedures to help ensure the Authority's compliance with FAA regulations related to the Passenger Facility Charge program.

The independent auditor's report on the financial statements is included in the financial section of this report, and the reports relating to the single audit and the passenger facility charge program are located in the compliance section.

## OTHER INFORMATION (continued)

### *Internal Controls*

The Authority is responsible for establishing and maintaining internal accounting controls designed to ensure that its assets are protected from loss, theft or misuse, and to ensure that adequate accounting data is compiled to allow for preparations of financial statements in conformity with GAAP. Internal controls are designed to provide reasonable, rather than absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived from the control and that the control, and the evaluation of costs and benefits require estimates and judgements by management.

As a recipient of federal and state financial assistance, the Authority is also responsible for ensuring that adequate internal controls are in place for documenting compliance with applicable laws and regulations related to these programs. The internal controls are subject to periodic evaluation by management and external independent auditors.

### AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Authority for its comprehensive annual financial report for the fiscal year ended June 30, 2018.

In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

### ACKNOWLEDGEMENTS

Success in any organization is dependent upon people. We are fortunate to have a dedicated and knowledgeable Authority Board that understands the business of airports. We also have an exceptional staff of 35 experienced and customer friendly professionals that keep the airport in top condition, financially sound and prepared for any challenge. We are proud to serve the flying public and hope that this report will provide valuable information on the status of your airport. We welcome and value your input on how we can better serve you at Bozeman Yellowstone International Airport.

Respectfully submitted,



Brian Sprenger, A.A.E.  
Airport Director



Scott Humphrey, A.A.E.  
Deputy Airport Director



Troy Watling, CPA, CM  
Assistant Director, Finance

BOARD OF COMMISSIONERS



Carl Lehrkind, IV  
Chair



Kendall Switzer  
Vice Chair



Karen Stelmak  
Secretary



Kevin Kelleher  
Member



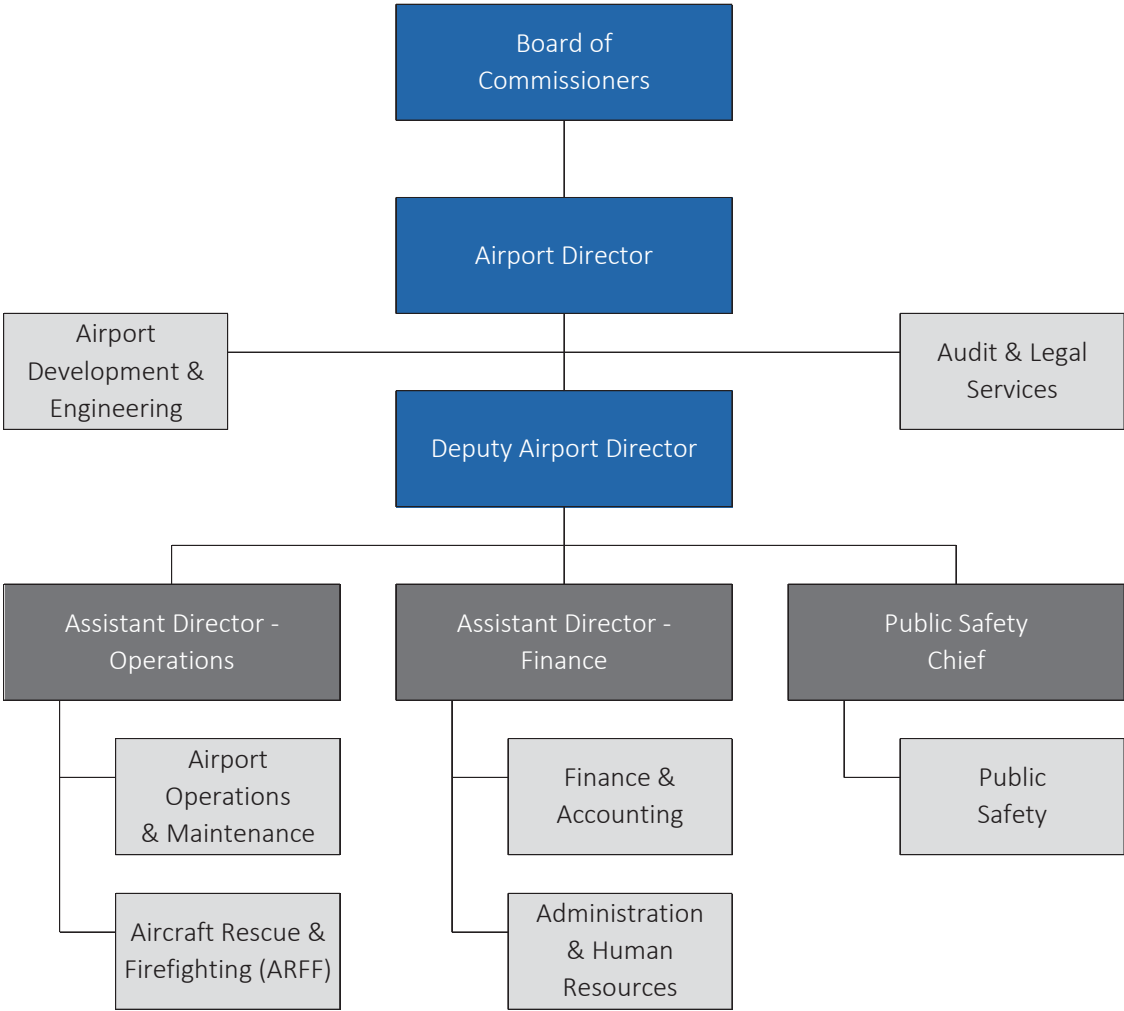
Ted Mathis  
Member

SENIOR STAFF

Brian Sprenger, A.A.E..... Airport Director  
Scott Humphrey, A.A.E.....Deputy Airport Director  
Paul Schneider, C.M..... Assistant Director - Operations  
Troy Watling, CPA, CM.....Assistant Director - Finance  
Bill Dove ..... Public Safety Chief

# Organizational Chart

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Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Gallatin Airport Authority**  
**Montana**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2018**

*Christopher P. Morill*

Executive Director/CEO



# FINANCIAL SECTION

- Independent auditor's report
- Management's discussion and analysis
- Basic financial statements:
  - Statement of net position
  - Statement of revenues, expenses, and changes in net position
  - Statement of cash flows
  - Notes to the financial statements
  - Required supplementary information – pension schedules



## INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners  
Gallatin Airport Authority  
Belgrade, Montana

### ***Report on the Financial Statements***

We have audited the accompanying financial statements, including PFC quarterly reports, of Gallatin Airport Authority (Authority), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Gallatin Airport Authority as of June 30, 2019 and the respective changes in financial position and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.



***Other Matters***

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension schedules on pages 27-35 and 56-59, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other information*

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Gallatin Airport Authority's basic financial statements. The introductory section and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 *U.S. Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements. The schedule of passenger facility charges collected and expended is required by the *Passenger Facility Charge Audit Guide for Public Agencies* issued by the Federal Aviation Administration and is not a required part of the financial statements.

The schedule of expenditures of federal awards and schedule of passenger facility charges collected and expended are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, schedule of expenditures of federal awards and schedule of passenger facility charges collected and expended are fairly stated in all material respects in relation to the basic financial statements as a whole.

October 30, 2019  
Gallatin Airport Authority  
Page three

*Other information (continued)*

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2019 on our consideration of Gallatin Airport Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Gallatin Airport Authority's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "Holmes + Turner" followed by a long, sweeping horizontal flourish.

Bozeman, Montana  
October 30, 2019

The following discussion and analysis provide an overview of the Gallatin Airport Authority's (Authority) financial statements for the fiscal year ended June 30, 2019 with selected comparative information for the fiscal year ended June 30, 2018. This discussion and analysis has been prepared by management and should be read in conjunction with the basic financial statements.

## OVERVIEW OF THE FINANCIAL STATEMENTS

The Authority is structured as an enterprise fund and the financial statements are prepared on the accrual basis of accounting. Therefore, revenues are recognized when earned and expenses are recognized when incurred. Capital assets are capitalized and depreciated over their useful lives, except for land and assets held for future use. See the notes to the financial statements for a summary of the Authority's significant accounting practices and policies.

The Authority's basic financial statements includes three statements: the Statement of Net Position; the Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows.

*Statement of Net Position* - presents information on the Authority's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Total net position serves as a useful indicator of the Authority's financial position and is a measurement of the financial condition of the Authority at a specific point in time.

*Statement of Revenues, Expenses and Changes in Net Position* - presents information related to revenue and expense activity. The difference between revenues and expenses will either increase or decrease total net position. The resulting ending net position balance is reflected on the Statement of Net Position. The change in net position serves as a useful indicator of whether the overall financial condition of the Authority has improved or declined during the year.

*Statement of Cash Flows* - presents information related to the flows of cash and cash equivalents. Consequently, only transactions that affect the Airport's cash and cash equivalent accounts are recorded in this statement. A reconciliation is included at the bottom of this statement to assist in the understanding of the difference between operating income and cash flows from operating activities.

The basic financial statements also include the notes to the financial statements that explain some of the information in the financial statements and provide more detailed data. The notes to the financial statements are followed by required supplementary information and statistical schedules that further explain and support the information in the basic financial statements.

Certain fiscal year 2018 balances have been reclassified to conform to the fiscal year 2019 presentation.

## FINANCIAL HIGHLIGHTS

### Statement of Net Position

The following table represents a condensed summary of the Authority's statement of net position at June 30, 2019 and 2018:

	Dollars in 000's	
	2019	2018
Current assets	\$ 5,578	\$ 18,529
Restricted assets - noncurrent	9,308	7,216
Capital assets, net - noncurrent	136,976	117,028
<b>Total assets</b>	<b>151,862</b>	<b>142,773</b>
Deferred outflows of resources	612	673
Current liabilities	3,952	4,871
Noncurrent liabilities	14,065	15,014
<b>Total liabilities</b>	<b>18,017</b>	<b>19,885</b>
Deferred inflows of resources	350	23
Net investment in capital assets	123,161	104,192
Restricted	9,308	7,217
Unrestricted	1,638	12,129
<b>Total net position</b>	<b>\$ 134,107</b>	<b>\$ 123,538</b>

Total assets were up by 6.4% from FY 2018 to FY 2019. Current assets decreased by 69.9% mainly due to cash outlays on capital projects. Noncurrent assets increased by 17.7% with the FY 2019 capital additions offset by depreciation.

Current liabilities decreased by 18.9% from FY 2018 to FY 2019. The decrease was primarily the result of lower construction payables at the end of FY 2019.

Noncurrent liabilities decreased by 6.3% from FY 2018 to FY 2019. The decrease resulted from reductions in bond principal and net pension liability.

Changes in deferred outflows of resources and deferred inflows of resources relate to the Authority's retirement plan with the State of Montana's Public Employees' Retirement System. Refer to note 8 in the notes to the financial statements for details.

Total net position improved by 8.6% from FY 2018 to FY 2019. A summary of the changes in net position follows.

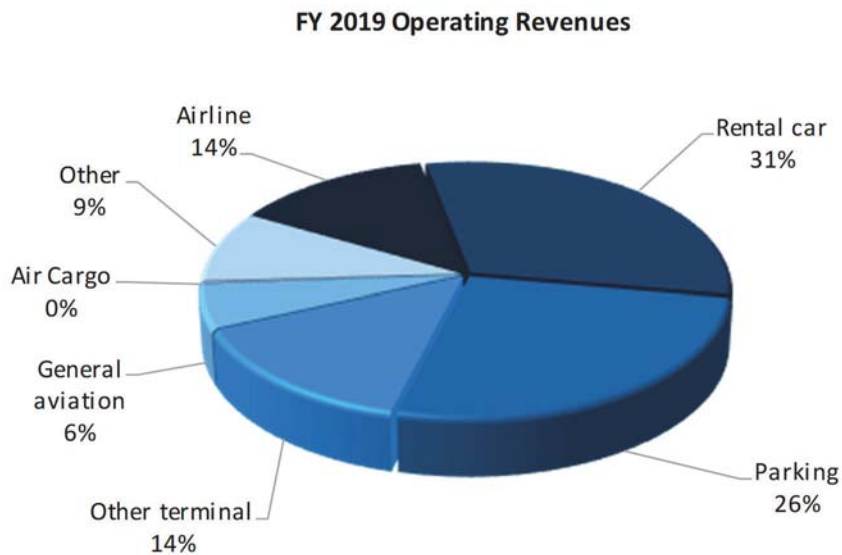
## Statement of Revenues, Expenses, and Change in Net Position

The following table represents a condensed summary of the statement of revenues, expenses and changes in net position for the years ended June 30, 2019 and 2018:

	Dollars in 000's	
	2019	2018
Operating revenues	\$ 13,975	\$ 11,888
Operating expenses, excluding depreciation	(6,622)	(6,120)
Depreciation	(4,698)	(4,225)
Operating income	2,655	1,543
Net nonoperating revenues (expenses)	4,586	3,973
Income before contributions	7,241	5,516
Capital contributions	3,328	7,976
Change in net position	10,569	13,492
Net position - beginning	123,538	110,046
Net position - ending	\$ 134,107	\$ 123,538

### Operating Revenues

The following charts illustrate the principal revenue sources and their percentage of total operating revenues for the year ended June 30, 2019.



### Operating Revenues (continued)

The following table shows the operating revenues for the years ended June 30, 2019 and 2018, and the percentage change.

	Dollars in 000's		
	2019	2018	Change
Airline	\$ 1,907	\$ 1,674	13.9%
Rental car	4,293	3,685	16.5%
Parking	3,675	3,150	16.7%
Other terminal	1,998	1,655	20.7%
General aviation	775	687	12.8%
Air Cargo	41	43	-4.7%
Other	1,286	994	29.4%
Total operating revenues	\$ 13,975	\$ 11,888	17.6%

Airline revenues rose by 13.9% and consist primarily of landing fees and airline terminal rents. Landing fee revenues increased by 20.4% to \$848,255. Landing fee rates did not change but air carrier landings increased by 31.3%. Airline terminal rent increased by 8.9% to \$965,084.

Rental car revenues increased by 16.5% and includes on and off airport concessions fees and rents. The major contributor was on-airport rental car concessions which increased by 17.1% to \$4,144,989. Transaction days (the number of days a vehicle is rented) increased by 13.5% to 627,698 days in FY 2019. The average cost-per-day of an on-airport rental car increased by 2.7% to \$66.94. On airport rental agencies pay the Authority the greater of a minimum annual guarantee or 10% commission fee, plus rent for office space and parking stalls.

Parking revenues were up by 16.7% and consists primarily of parking concessions revenues which increased by 16.7% to \$3,655,297. The parking revenues are net of parking management fees which increased by 10.8% to \$455,445 in FY 2019. The Authority has contracted with Republic Parking to operate the pay parking lot under a five year agreement ending September 2021.

Other terminal concessions and rents revenues rose by 20.7% and consists primarily of food, beverage and gift shop concessions fees; advertising; and space rents. The majority of the increase is due to food, beverage, and gift shop concessions, which increased by 24.1% to \$1,470,309 due to passenger traffic and the increase traffic at the second food and beverage facility in the concourse. The Authority has contracted with Sharbert Enterprises to operate terminal food, beverage, and gift concessions under a seven year agreement ending May 2022.

### *Operating Revenues (continued)*

General aviation revenues increased by 12.8%. General aviation landing fees increased by 4.6% to \$198,236. Fuel flowage fees increased by 11.6% to \$199,899. Tie down fee and parking fees increased by 65.5% to \$68,932. The growth in these areas can be attributed primarily to increases in general aviation operations.

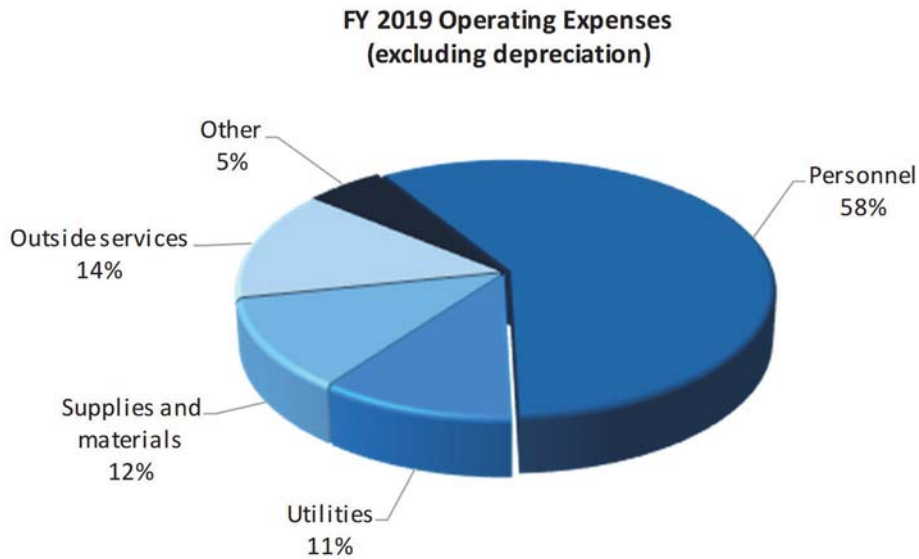
Air cargo revenues decreased slightly to \$41,442.

Other operating revenues increased by 29.4% and consist of revenues from the consolidated rental car facility, the customs facility, the law enforcement reimbursement program, and other land/building rents. The majority of the increase is due to activity at the consolidated rental car and customs facilities.

- Consolidated rental car facility revenues increased by 59.8% to \$692,777. The majority of these revenues is from the operating portion of the customer facility charges which totaled \$673,433 in FY 2019. The increase is directly related to the increase in rental car activity.
- Customs facility revenues rose slightly to \$135,756 in FY 2019 with consistent international landings requiring customs services.

### *Operating Expenses*

The following charts illustrate the principal operating expenses (excluding depreciation) and their percentage of total operating expenses for the year ended June 30, 2019.



### *Operating Expenses (continued)*

Controlling operating cost in any environment is important, but during long periods of growth as we have experienced, it becomes essential in order to ensure the organization does not grow beyond its need. FY 2019 operating expenses (excluding depreciation) increased 8.2% to \$6,622,440.

The following table shows the operating expenses for the years ended June 30, 2019 and 2018, and the percentage change.

	Dollars in 000's		
	2019	2018	Change
Personnel	\$ 3,871	\$ 3,712	4.3%
Utilities	707	682	3.7%
Supplies and materials	765	497	53.9%
Outside services	932	936	-0.4%
Insurance	120	99	21.2%
Other	227	194	17.0%
	6,622	6,120	8.2%
Depreciation	4,698	4,225	11.2%
Total operating expenses	\$ 11,320	\$ 10,345	9.4%

Personnel expenses increased by 4.3%. The increase is due to the addition of four full-time positions, annual wage adjustments, and an uptick in employee benefit rates.

Utilities expense increased by 3.7%. The increase is attributed primarily to weather changes.

Supplies and materials expenses increased by 53.9%. The increase is due primarily to maintenance activities and significant energy efficiency upgrades.

Outside services expenses remained flat with no significant changes in contracts and services.

Insurance expense increased by 21.2% due to expanded coverage and a slight rate increase.

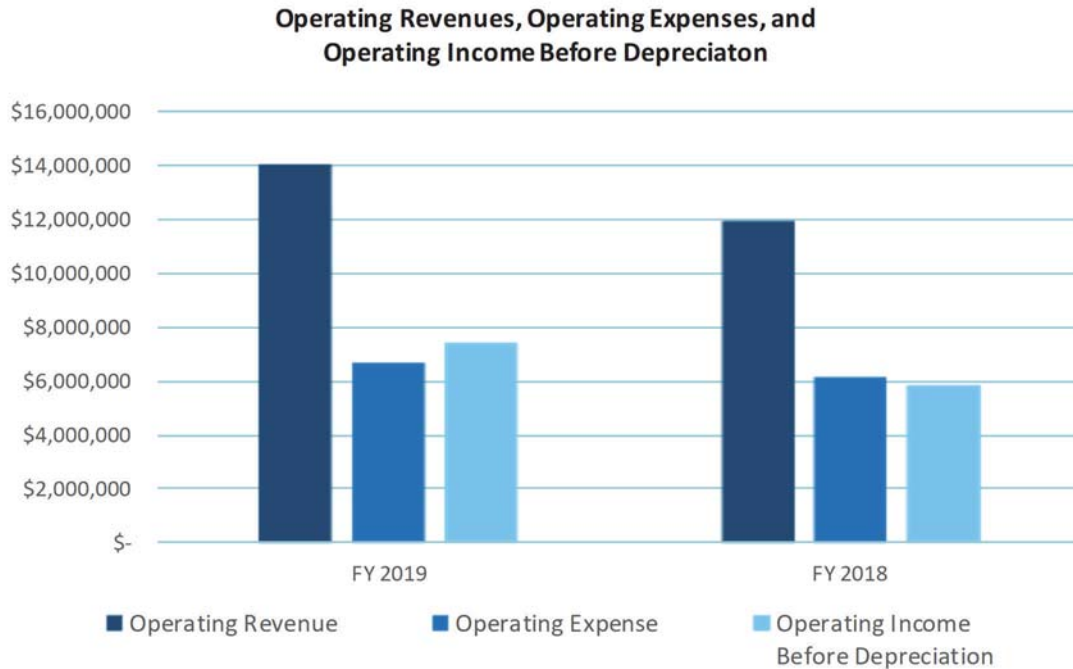
Other expense, consisting primarily of overhead costs, increased by 17.0%. The increase is due to additional IT professional services related to the parking garage and terminal expansion projects and other improvements.

Depreciation expense increased by 11.2% and is attributable to new depreciable assets placed in service during FY 2019.



*Operating Income (before depreciation)*

FY 2019 operating income before depreciation was \$7,352,967, up 27.5% compared to FY 2018. The increase in operating expenses of \$502,750 paled in comparison with the increase in operating revenue of 2,087,570, as reflected in the chart below.



*Nonoperating Revenues and Capital Contributions*

Nonoperating revenues increased by 20.7%, and consist of passenger facility charges, customer facility charges, interest income and non-capital grants.

Passenger facility charges (PFC) revenues increased by 20.8%. The increase is directly attributable to passenger traffic growth.

Customer facility charges, capital (CFC) revenues increased by 13.5%. The increase is primarily due to rental car activity.

Interest income increased by 170.5% primarily due to market conditions.

Non-capital grants increased by 20.5% and consists of funds from the State of Montana related to the Public Employees Retirement System and pavement preservation. See note 8 in the notes to the financial statements for more information regarding the Public Employees Retirement System.

Capital contributions decreased by 58.3% to \$3,328,173 in FY 2019, and consists of Airport Improvement Program (AIP) entitlements and discretionary funds.

*Nonoperating Expenses*

Nonoperating expenses increased by 57.1% primarily due to final payments to other agencies for the East Belgrade interchange project commitment.

## Statement of Cash Flows

The following table represents a condensed summary of the statement of cash flows for the fiscal years ended June 30, 2019 and 2018:

	Dollars in 000's	
	2019	2018
Cash provided by operating activities	\$ 13,834	\$ 11,646
Cash used by operating activities	(6,473)	(6,125)
Cash from operating activities	7,361	5,521
Cash from noncapital financing activities	(334)	17
Cash from capital and related financing activities	(15,875)	(13,253)
Cash from investing activities	246	91
Change in cash and cash equivalents	(8,602)	(7,624)
Cash and cash equivalents, beginning of year	21,567	29,191
Cash and cash equivalents, end of year	\$ 12,965	\$ 21,567

Cash and cash equivalents decreased by 40.0% primarily due to the purchase of capital assets. Cash from operating activities was up 33.3% which primarily related to the increase in operating revenues.

The Authority has been purposeful in building cash reserves in anticipation of several upcoming major capital improvements that will require significant Authority funding. The Authority intends to maintain \$2 million cash on hand in order to provide for contingencies as well as flexibility in completing projects that are dependent upon FAA funding and appropriations.

Notes 1 and 2 in the notes to the financial statements provides additional details regarding cash and cash equivalents.

## CAPITAL PROJECTS

The Authority expended \$25,717,524 on capital projects in FY 2019 compared to \$23,508,082 in FY 2018. Major capital projects activity in FY 2019 included parking garage construction, terminal expansion, runway 12-30 pavement rehabilitation, apron expansion, pay parking lot expansion, passenger boarding bridges purchased, and small terminal projects.

Note 4 in the notes to the financial statements and the letter of transmittal provide further details regarding capital asset activities.

## DEBT ADMINISTRATION

The Authority approved the issuance of revenue bonds in 2009 to partially fund the terminal expansion completed in 2011. These bonds were paid first from passenger facility charges (currently \$4.50 per enplaned passenger) and second from other revenues and reserves of the Authority. In FY 2020 the bonds have been refinanced with a bank loan in order to significantly reduce future interest expense.

Note 7 in the notes to the financial statements describes the bonds in greater detail.

## REQUEST FOR INFORMATION

This financial report is designed to provide all interested parties with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the funds it receives and expends. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Airport Director, 850 Gallatin Field Road Suite 6, Belgrade, MT 59714.

# Statement of Net Position

June 30, 2019

<b>Current Assets</b>	
Cash and cash equivalents	\$ 4,234,589
Accounts receivable	1,266,762
Prepaid expenses	76,981
	<hr/>
	5,578,332
<b>Noncurrent Assets</b>	
Cash and cash equivalents - restricted	8,730,317
Accounts receivable - restricted	577,706
Nondepreciable capital assets	50,189,174
Depreciable capital assets, net	86,786,567
	<hr/>
	146,283,764
<b>Total Assets</b>	<b>151,862,096</b>
<b>Deferred Outflow of Resources</b>	
Montana Public Employees Retirement System	611,808
<b>Current Liabilities</b>	
Accounts payable	2,821,436
Deposits	122,667
Accrued payroll liabilities	325,017
Prepayments - rents	77,386
Current portion of 2009 revenue bonds payable	605,000
	<hr/>
	3,951,506
<b>Noncurrent Liabilities</b>	
Net pension liability	2,420,408
2009 revenue bonds payable, less current portion	11,645,000
	<hr/>
	14,065,408
<b>Total Liabilities</b>	<b>18,016,914</b>
<b>Deferred Inflow of Resources</b>	
Montana Public Employees Retirement System	349,761
<b>Net Position</b>	
Net investment in capital assets	123,160,790
Restricted - capital projects and debt service	9,159,843
Restricted - customs	148,180
Unrestricted	1,638,416
	<hr/>
<b>Total Net Position</b>	<b>\$ 134,107,229</b>

See accompanying notes to financial statements

# Statement of Revenues, Expenses, and Changes in Net Position

Year Ended June 30, 2019

<b>Operating Revenues</b>	
Airline	\$ 1,907,037
Rental car concessions	4,293,046
Parking	3,674,747
Other terminal concessions and rents	1,998,529
General aviation	774,637
Air cargo	41,442
Other	1,285,969
	13,975,407
<b>Operating Expenses</b>	
Personnel	3,871,242
Utilities	706,503
Supplies and materials	764,690
Outside services	931,961
Insurance	120,312
Other	227,732
	6,622,440
Operating income before depreciation	7,352,967
Depreciation expense	4,698,725
	2,654,242
<b>Nonoperating Revenues (Expenses)</b>	
Passenger facility charges	2,975,601
Customer facility charges	2,196,989
Interest income	246,132
Other nonoperating revenue	70,214
Payments to other agencies	(347,170)
Other nonoperating expenses	(350)
Interest expense	(555,176)
	4,586,240
<b>Capital Contributions</b>	
Federal grants	3,328,173
	<b>10,568,655</b>
Net position, beginning of year	123,538,574
	<b>\$ 134,107,229</b>

See accompanying notes to financial statements

# Statement of Cash Flows

Year Ended June 30, 2019

<b>Cash Flows From Operating Activities</b>	
Operating cash receipts from customers	\$ 13,834,008
Cash payments to suppliers for goods and services	(2,647,511)
Cash payments to employees for services	(3,824,665)
	7,361,832
<b>Cash Flows From Noncapital Financing Activities</b>	
Payments to other agencies	(347,170)
Nonoperating grant receipts	12,857
	(334,313)
<b>Cash Flows From Capital and Related Financing Activities</b>	
Purchase of capital assets	(25,717,524)
Federal grant receipts	5,883,758
Passenger facility charge receipts	2,901,702
Customer facility charge receipts	2,196,989
Principal payment on capital debt	(585,000)
Bond interest payments	(555,176)
	(15,875,251)
<b>Cash Flows from Investing Activities</b>	
Interest received	246,132
<b>Net Decrease In Cash and Cash Equivalents</b>	<b>(8,601,600)</b>
Cash and cash equivalents, beginning of year	21,566,506
<b>Cash and Cash Equivalents, End of Year</b>	<b>\$ 12,964,906</b>
<b>Reconciliation of operating income to cash flows from operating activities</b>	
Operating income	\$ 2,654,242
Adjustments to reconcile operating income to cash flows from operating activities:	
Depreciation	4,698,725
Changes in current assets and liabilities:	
Receivables, customers	(174,270)
Prepaid expenses	(49,228)
Accounts payable	152,916
Deposits	26,000
Prepayments - rents	6,870
Accrued payroll liabilities	46,577
<b>Cash flows from operating activities</b>	<b>\$ 7,361,832</b>

See accompanying notes to financial statements

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Gallatin Airport Authority (Authority) have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Authority's accounting policies are described below.

### Reporting Entity

The Gallatin Airport Authority was established by Resolution No. 1553 dated November 22, 1972, of the Board of County Commissioners of Gallatin County, Montana, pursuant to the statutory authority granted in Title 67, Chapter 11, parts 1-3, Montana Code Annotated.

The Authority was established to assume ownership and responsibility for the improvements, equipment and operation of Gallatin Field, with all powers granted to municipal airport authorities by state law and resolved in Resolution 1553. The powers and duties of the Authority are vested in the Board of Commissioners consisting of five members appointed by the Board of County Commissioners of Gallatin County. Pursuant to said Resolution No. 1553, the Authority has assumed ownership and responsibility for the improvements, equipment and operations of Gallatin Field, and all right, title and interest of the City of Bozeman, Gallatin County, and the Authority Board has been granted, conveyed, and transferred to the Authority. The name of the airport known as Gallatin Field was changed to Bozeman Yellowstone International Airport at Gallatin Field by an act of the Gallatin Airport Authority Board at their regular meeting held December 8, 2011.

The Authority, governed by its Board of Commissioners and operated by its employees, is an independent political entity with the authority to contract, own property, incur debt, and generally operate the Airport.

### Measurement Focus and Basis of Accounting

The term measurement focus is used to denote what is being measured and reported in the Authority's financial statements. The Authority operates as an enterprise fund and its financial statements have been prepared using the economic resources measurement focus. The enterprise fund operates in a manner similar to private business enterprises, where the intent of the Authority is that the expenses of meeting its organizational purpose be financed or recovered primarily through user charges.

The term basis of accounting is used to determine when a transaction or event is recognized on the Authority's financial statements. The Authority uses the accrual basis of accounting. Non-exchange revenues, including grants, are reported when all eligibility requirements have been met. Fees and charges and other exchange revenues are recognized when earned and expenses are recognized when incurred.

### Cash and Cash Equivalents

For the purposes of the statement of cash flows, all highly liquid investments (including restricted assets) with an original maturity of three months or less when purchased are considered to be cash equivalents.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Investments

The Authority is authorized by statute to invest in time and savings deposits with a bank, savings and loan association, or credit union in the state. In addition, it may also invest in obligations of the United States Government, securities issued by agencies of the United States, repurchase agreements, and the State Short-Term Investment Pool (STIP).

Investments are reported at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is determined annually, and requires the use of valuation techniques, a specific method or combination of methods using one or more of three approaches: market, cost or income approach.

### Inventories

Purchases of supplies are recognized as expenses at the time of purchase. Items on hand at year-end were immaterial.

### Accounts Receivable

Accounts receivable represents unpaid billings to outside parties. Due to the nature of the receivables consisting of primarily collected user fees and leases, the Authority considers the majority of these receivables as collectible. A provision for uncollectible receivables in the amount of \$6,200 was established for 2019.

### Capital Assets

The Authority's capital assets are capitalized at historical cost. Contributions of capital assets are recorded at acquisition value. The Authority has set the capitalization threshold for reporting capital assets at \$5,000. Depreciation of capital assets is calculated using the straight-line method with estimated useful lives as follows:

Runways and improvements	5-20 years
Buildings and equipment	3-40 years
Intangibles	20 years

Maintenance and repair costs are expensed as incurred. Replacements, which improve or extend the life of a fixed asset, are capitalized.

### Compensated Absences

Vested vacation leave is recorded as an expense and liability as the benefits accrue to employees. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, Accounting for Compensated Absences, no liability is recorded for non-vesting accumulating rights to receive sick pay benefits. However, a liability is recognized for that portion of accumulated sick leave pay benefits that is estimated will be taken when an employee leaves employment.



## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Net Pension Liability and Deferred Outflows/Inflows of Resources

The Authority recognizes net pension liability for the pension plan in which it participates. Changes in the net pension liability during the year are recorded as pension expense, or as deferred inflows of resources or deferred outflows of resources depending on the nature of the change. Those changes in net pension liability that are recorded as deferred inflows of resources or deferred outflows of resources that arise from changes in actuarial assumptions or other inputs and differences between expected or actual experience are amortized over the weighted average remaining service life of all participants in the pension plan and recorded as a component of pension expense beginning with the period in which they are incurred. Projected earnings on qualified pension plan investment earnings are recognized as a component of pension expense. Differences between projected and actual investment earnings are reported as deferred inflows of resources or deferred outflows of resources and amortized as a component of pension expense.

### Net Position

Net position is divided into three components:

- Net investment in capital assets – consists of the historical cost of capital assets less accumulated depreciation and less any debt that remains outstanding that was used to finance those assets plus deferred outflows of resources less deferred inflows of resources related to those assets.
- Restricted net position– consists of assets that are restricted as a result of external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted net position – all other net position is reported in this category.

When an expense is incurred that can be paid using either restricted or unrestricted resources (net position), the Authority's policy is to first apply the expense toward restricted resources and then toward unrestricted resources.

### Operating Revenues and Expenses

Operating revenues include airline, concessions, rents, and other revenues. Concessions and other revenues consist primarily of rental car, parking, and other ancillary services revenues. Such revenue is generally based on a fixed percentage of tenant revenues subject to certain minimum monthly fees or a fixed fee schedule. Concessions and other revenues are recognized when earned.

Operating expenses include personnel costs, utilities, supplies and materials, outside services, other expenses, and depreciation.

### Budget

The Authority annually adopts a non-legally binding budget.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Use of Estimates

The preparation of the basic financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## NOTE 2. CASH AND INVESTMENTS

The composition of cash and investments on June 30, 2019 was as follows:

	Cost	Fair Value
<b>Unrestricted</b>		
Operating account	\$ 3,938,232	\$ 3,938,232
Capital account	296,357	296,357
	<hr/>	<hr/>
	4,234,589	4,234,589
<b>Restricted</b>		
Customs	148,180	148,180
Debt service account	189,950	189,950
PFC reserve account	5,461,567	5,461,567
Renewal and replacement reserve account	250,000	250,000
Operating reserve	1,536,500	1,536,500
Debt service reserve account	1,144,120	1,144,120
	<hr/>	<hr/>
	8,730,317	8,730,317
Total cash and cash equivalents	\$ 12,964,906	\$ 12,964,906

### Custodial Credit Risk – Deposits

At June 30, 2019, the carrying amount of the Authority's deposits in local banks was \$13,129,131. Account balances are covered by the Federal Depository Insurance Corporation (FDIC) up to \$250,000 per bank, per depositor. The remaining balances are covered by collateral held by the pledging bank's agent in the Authority's name.

### Investments at Fair Value

The Authority voluntarily participates in the Short Term Investment Program (STIP) administered by the Montana Board of Investments (MBOI). STIP was created by the State of Montana Board of Investments to allow qualifying funds, per sections 17-6-201, 202 and 204, MCA, to participate in a diversified pool. The carrying amount of this investment as of June 30, 2019 was \$3,117,252. This investment in STIP is considered a cash equivalent.

## NOTE 2. CASH AND INVESTMENTS (CONTINUED)

A local government's STIP ownership is represented by shares, the price of which are fixed at \$1.00 per share, and participants may buy or sell shares with one business days' notice. STIP administrative expenses are charged daily against the STIP income, which is distributed on the first calendar day of each month. Shareholders have the option to automatically reinvest their distribution income in additional shares.

The STIP is not registered with the Securities and Exchange Commission. STIP is not FDIC-insured or otherwise insured or guaranteed by the federal government, the State of Montana, the MBOI or any other entity against investment losses, and there is no guaranteed rate of return on funds invested in STIP shares. The MBOI maintains a reserve fund to offset possible losses and limit fluctuations in STIP's valuation.

Information on investments held in the STIP can be found in the Annual Report on the MBOI website at <http://investmentmt.com/AnnualReportsAudits>.

### Risks Related to STIP

Effective June 30, 2005, the State of Montana Board of Investments implemented the provisions of GASB Statement No. 40 – Deposit and Investment Risk Disclosures. The unaudited financial statements as of June 30, 2019 have disclosures pertaining to STIP's exposure to credit risk, custodial credit risk, concentration of credit risk, interest rate risk, and legal and credit risk. Although the STIP investments have been rated by investment security type, STIP, as an external investment pool, has not been rated.

### Security Lending

STIP is eligible to participate in securities lending. Securities lending transactions for fiscal year 2019 are disclosed in STIP's financial statements.

An unaudited copy of the STIP fiscal year 2019 financial statements is available online at the Montana Board of Investments' website.

## NOTE 3. ACCOUNTS RECEIVABLE

The composition of accounts receivable on June 30, 2019 was as follows:

<b>Unrestricted</b>	
Trade accounts receivable, net	\$ 1,266,762
Grants receivable	-
	<hr/>
	1,266,762
<b>Restricted</b>	
Passenger facility charges receivable	549,703
Customs receivable	28,003
	<hr/>
	577,706
Total accounts receivable	\$ 1,844,468

#### NOTE 4. CAPITAL ASSETS

The following is a summary of capital asset activity for the year ended June 30, 2019:

	June 30, 2018	Additions	Reductions	June 30, 2019
<b>Nondepreciable capital assets</b>				
Land	\$ 12,252,840	\$ 43,755	\$ -	\$ 12,296,595
Construction in progress *	37,344,805	547,774	-	37,892,579
	49,597,645	591,529	-	50,189,174
<b>Depreciable capital assets</b>				
Runways & improvements	46,186,450	23,563,142	(78,586)	69,671,006
Buildings & equipment	77,356,947	516,059	(127,849)	77,745,157
Intangibles	538,147	55,000	-	593,147
	124,081,544	24,134,201	(206,435)	148,009,310
<b>Accumulated depreciation</b>				
Runways & improvements	30,617,308	2,363,410	-	32,980,718
Buildings & equipment	25,832,818	2,180,100	-	28,012,918
Intangibles	201,741	27,366	-	229,107
	56,651,867	4,570,876	-	61,222,743
Depreciable capital assets, net	67,429,677	19,563,325	(206,435)	86,786,567
Total capital assets, net	\$ 117,027,322	\$ 20,154,854	\$ (206,435)	\$ 136,975,741

\* Construction in progress at June 30, 2019 consists mainly of costs associated with parking garage construction, terminal expansion, and passenger boarding bridges.

#### NOTE 5. PREPAYMENTS - RENTS

The Authority reports prepaid rents on its statement of net position when revenues have been received but not yet earned. In subsequent periods, when revenue recognition criteria are met, the liability for prepaid rents is removed from the statement of net position and the revenue is recognized.

#### NOTE 6. LONG TERM LIABILITIES

The following is a summary of long-term liabilities activity for the year ended June 30, 2019:

	June 30, 2018	Additions	Reductions	June 30, 2019	Current Portion
Revenue bonds	\$ 12,835,000	\$ -	\$ (585,000)	\$ 12,250,000	\$ 605,000
Net pension liability	2,763,602	-	(343,194)	2,420,408	-
Totals	\$ 15,598,602	\$ -	\$ (928,194)	\$ 14,670,408	\$ 605,000

## NOTE 7. REVENUE BONDS

On August 13, 2009, the Authority approved a resolution to issue revenue bonds (PFC supported) in the aggregate principal amount of up to \$16,000,000, pursuant to Montana Code Annotated, Section 67-11-303, in order to provide funds to pay a portion of the costs to expand, improve, construct, reconstruct and equip the airline terminal building; fund the Debt Service Reserve Account; and pay all or a portion of the costs of issuing the bonds. Maturity dates began in June 1, 2013, and will end June 1, 2034. Interest rates on the bonds range from 3.0% to 4.7% depending on the maturity date. The bonds are secured by a first lien upon the net revenues of the Authority, and by a pledge of the passenger facility charges of the Authority.

Interest is payable semiannually June 1 and December 1. The stated maturity dates, debt service requirements and related interest rates are as follows:

Fiscal Year	Principal Amount	Interest Rate	Interest Amount	Principal and Interest
2020	605,000	3.625%	534,701	1,139,701
2021	630,000	3.750%	512,770	1,142,770
2022	650,000	3.850%	489,145	1,139,145
2023	680,000	3.950%	464,120	1,144,120
2024	705,000	4.000%	437,260	1,142,260
2025-2029	4,000,000	4.375%	1,710,613	5,710,613
2030-2034	4,980,000	4.700%	723,800	5,703,800
	\$ 12,250,000		\$ 4,872,409	\$ 17,122,409

## NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

In accordance with GASB Statement 68, Accounting and Financial Reporting for Pensions, employers and the non-employer contributing entity are required to recognize and report certain amounts associated with participation in the Public Employees' Retirement System Defined Benefit Retirement Plan (the Plan). This includes their proportionate share of the collective Net Pension Liability; Pension Expense; and Deferred Outflows and Deferred Inflows of Resources associated with pensions.

### Plan Description

The PERS-Defined Benefit Retirement Plan (DBRP), administered by the Montana Public Employee Retirement Administration (MPERA), is a multiple-employer, cost-sharing plan established July 1, 1945, and governed by Title 19, chapters 2 & 3, Montana Code Annotated (MCA). This plan provides retirement benefits to covered employees of the State, and local governments, and certain employees of the Montana University System, and school districts. Benefits are established by state law and can only be amended by the Legislature.

All new members are initially members of the PERS-DBRP and have a 12-month window during which they choose to remain in the PERS-DBRP or join the PERS-DCRP by filing an irrevocable election. Members may not be participants of both the *defined benefit* and *defined contribution* retirement plans.

The PERS-DBRP provides retirement, disability, and death benefits to plan members and their beneficiaries. Benefits are based on eligibility, years of service, and highest average compensation (HAC). Member rights are vested after five years of service.

## NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

### Summary of Benefits

#### *Service retirement:*

Hired prior to July 1, 2011:	Age 60, 5 years of membership service; Age 65, regardless of membership service; or Any age, 30 years of membership service.
Hired on or after July 1, 2011:	Age 65, 5 years of membership service; Age 70, regardless of membership service.

#### *Early retirement:*

Hired prior to July 1, 2011:	Age 50, 5 years of membership service; or Any age, 25 years of membership service.
Hired on or after July 1, 2011:	Age 55, 5 years of membership service.

#### *Member's highest average compensation (HAC)*

- Hired prior to July 1, 2011 - highest average compensation during any consecutive 36 months;
- Hired on or after July 1, 2011 - highest average compensation during any consecutive 60 months;

#### *Compensation Cap*

Hired on or after July 1, 2013 – 110% annual cap on compensation considered as a part of a member's highest average compensation.

#### *Monthly benefit formula*

Members hired prior to July 1, 2011:

- Less than 25 years of membership service: 1.785% of HAC per year of service credit;
- 25 years of membership service or more: 2% of HAC per year of service credit.

Members hired on or after July 1, 2011:

- Less than 10 years of membership service: 1.5% of HAC per year of service credit;
- 10 years or more, but less than 30 years of membership service: 1.785% of HAC per year of service credit;
- 30 years or more of membership service: 2% of HAC per year of service credit.

#### *Guaranteed Annual Benefit Adjustment (GABA)*

After the member has completed 12 full months of retirement, the member's benefit increases by the applicable percentage (provided below) each January, inclusive of other adjustments to the member's benefit.

- 3.0% for members hired prior to July 1, 2007
- 1.5% for members hired between July 1, 2007 and June 30, 2013
- Members hired on or after July 1, 2013:
  - 1.5% for each year PERS is funded at or above 90%;
  - 1.5% is reduced by 0.1% for each 2% PERS is funded below 90%; and
  - 0% whenever the amortization period for PERS is 40 years or more.

### Contributions

The state legislature has the authority to establish and amend contribution rates. Member and employer contribution rates are specified by Montana Statute and are a percentage of the member's compensation. Contributions are deducted from each member's salary and remitted by participating employers.

NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

Special Funding

The state of Montana, as the non-employer contributing entity, paid to the Plan, additional contributions that qualify as special funding. Those employers who received special funding are all participating employers.

Member and employer contribution rates are shown in the table below.

Fiscal Year	Member		Local Government	
	Hired < 07/01/11	hired after > 07/01/11	Employer	State of Montana
2019	7.900%	7.900%	8.570%	0.100%
2018	7.900%	7.900%	8.470%	0.100%
2017	7.900%	7.900%	8.370%	0.100%
2016	7.900%	7.900%	8.270%	0.100%
2015	7.900%	7.900%	8.170%	0.100%
2014	7.900%	7.900%	8.070%	0.100%
2012-2013	6.900%	7.900%	7.070%	0.100%
2010-2011	6.900%		7.070%	0.100%
2008-2009	6.900%		6.935%	0.100%
2000-2007	6.900%		6.800%	0.100%

1. Member contributions to the system of 7.9% are temporary and will be decreased to 6.9% on January 1 following actuary valuation results that show the amortization period has dropped below 25 years and would remain below 25 years following the reduction of both the additional employer and additional member contribution rates.
2. Employer contributions to the system:
  - a. Effective July 1, 2014, following the 2013 Legislative Session, PERS-employer contributions increase an additional 0.1% a year and will continue over 10 years through 2024. The additional employer contributions including the 0.27% added in 2007 and 2009, will terminate on January 1 following actuary valuation results that show the amortization period has dropped below 25 years and would remain below the 25 years following the reduction of both the additional employer and additional member contributions rates.
  - b. Effective July 1, 2013, employers are required to make contributions on working retirees' compensation. Member contributions for working retirees are not required.
  - c. The portion of employer contributions allocated to the PCR are included in the employers reporting. The PCR was paid off effective March 2016 and the contributions previously directed to the PCR are now directed to the member accounts.
3. Non Employer Contributions:
  - a. Special Funding
    - i. The State contributed 0.1% of members' compensation on behalf of local government entities.
    - ii. The State contributed 0.37% of members' compensation on behalf of school district entities.
    - iii. The state contributed a Statutory Appropriation from the General Fund of \$33,454,182.

## NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

### Net Pension Liability

Per GASB Statement 68, a measurement date of up to 12 months before the employer's fiscal year-end can be utilized to determine the Plan's TPL. The basis for the TPL as of June 30, 2018, was determined by taking the results of the June 30, 2017 actuarial valuation and applying standard roll forward procedures. The roll forward procedure uses a calculation that adds the annual normal cost (also called the service cost), subtracts the actual benefit payments and refunds for the plan year, and then applies the expected investment rate of return for the year. The roll forward procedure will include the effects of any assumption changes and legislative changes. The updated procedures are in conformity with Actuarial Standards of Practice issued by the Actuarial Standards Board.

The Total Pension Liability (TPL) minus the Fiduciary Net Position equals the Net Pension Liability (NPL). The proportionate shares of the employer's and the state of Montana's NPL for June 30, 2018, and 2017, are displayed below. The employer's proportionate share equals the ratio of the employer's contributions to the sum of all employer and non-employer contributions during the measurement period. The state's proportionate share for a particular employer equals the ratio of the contributions for a particular employer to the total state contributions paid. The employer recorded a liability of \$2,420,408 and the employer's proportionate share was 0.1160 percent.

As of Measurement Date	NPL as of 6/30/2018	NPL as of 6/30/2017	Percent of Collective NPL as of 6/30/2018	Percent of Collective NPL as of 6/30/2017	Changes in Percent of Collective NPL
Employer's proportionate share	\$ 2,420,408	\$ 2,763,602	0.1160%	0.1419%	-0.0259%
State of Montana proportionate share associated with employer	815,227	41,740	0.1568%	0.2127%	-0.0559%
Total	\$ 3,235,635	\$ 2,805,342	0.2728%	0.3546%	-0.0818%

*Changes in actuarial assumptions and methods:* There were no changes in assumptions or other inputs that affected the measurement of the TPL.

*Changes in benefit terms:* There have been no changes in benefit terms since the previous measurement dates.

*Changes in proportionate share:* There were no changes between the measurement date of the collective NPL and the employer's reporting date that are expected to have a significant effect on the employer's proportionate share of the collective NPL.

*Pension expense:* At June 30, 2018 the employer recognized \$220,179 for its proportionate share of the Plan's pension expense and recognized grant revenue of \$54,407 for the state of Montana proportionate share of the pension expense associated with the employer. Additionally, the employer recognized grant revenue of \$0 from the State Statutory Appropriation from the General Fund.



NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

Pension Expense

As of Measurement Date	Pension Expense as of 6/30/2018
Employer's proportionate share	\$ 220,179
Grant revenue - State of Montana proportionate share for employer	54,407
Grant revenue - State of Montana State Appropriation for employer	-
Total	\$ 274,586

Recognition of Deferred Inflows and Outflows

At June 30, 2018, the employer reported its proportionate share of the Plan's deferred outflows of resources and deferred inflows of resources from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Expected vs. actual experience	\$ 184,056	\$ -
Projected investment earnings vs. actual investment earnings	-	37,589
Changes in assumptions	205,819	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	-	312,172
Employer contributions subsequent to the measurement date	221,933	-
Total	\$ 611,808	\$ 349,761

NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

Other amounts reported as deferred outflows and inflows of resources related to pensions are recognized in the employer's pension expense as follows:

For the Measurement Year Ended June 30:	Recognition of Deferred Outflows and Deferred Inflows in future years as an increase or (decrease) to Pension Expense
2019	\$ 113,455
2020	\$ 63,148
2021	\$ (121,043)
2022	\$ (15,445)
2023	\$ -
Thereafter	\$ -

Actuarial Assumptions

The total pension liability in the June 30, 2018 actuarial valuation was determined using the following actuarial assumptions.

Investment return (net of admin expense)	7.65%
Admin expense as % of payroll	0.26%
General wage growth (includes inflation at 2.75%)	3.50%
Merit increases	0% to 6.30%
Postretirement benefit increases: Guaranteed Annual Benefit Adjustment (GABA) each January After the member has completed 12 full months of retirement, the member's benefit increases by the applicable percentage (provided below) each January, inclusive of all other adjustments to the member's benefit.	
- Members hired prior to July 1, 2007	3.00%
- Members hired between July 1, 2007 & June 30, 2013	1.50%
- Members hired on or after July 1, 2013	
<ul style="list-style-type: none"> <li>• For each year PERS is funded at or above 90% The 1/5% is reduced by 0.1% for each 2.0% PERS is funded below 90%</li> <li>• 0% whenever the amortization period for PERS is 40 years or more</li> </ul>	1.50%
	0.00%
Mortality: Contributing members, service retired members & beneficiaries	RP-2000 Combined Employee and Annuitant Mortality Tables projected to 2020 with scale BB, set back one year for males
Disabled members	RP-2000 Combined Mortality Tables, with noprojections

NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

The most recent experience study, performed for the period covering the fiscal years 2011 through 2016, is outlined in a report dated May 5, 2017 and can be located on the MPERA website. The long-term expected return on pension plan assets is reviewed as part of the regular experience studies prepared for the Plan. Several factors are considered in evaluating the long-term rate of return assumption including historical rates of return, rate of return assumptions adopted by similar public-sector systems, and by using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation as of June 30, 2018 are summarized in the following table.

Asset Class	Target Asset Allocation	Long-Term Expected Real Rate of Return Arithmetic Basis
Cash equivalents	2.60%	4.00%
Domestic equity	36.0%	4.55%
Foreign equity	18.0%	6.35%
Fixed income	23.4%	1.00%
Private equity	12.0%	7.75%
Real estate	8.0%	4.00%
Total	100.0%	

Discount Rate

The discount rate used to measure the TPL was 7.65%. The projection of cash flows used to determine the discount rate assumed that contributions from participating plan members, employers, and non-employer contributing entities would be made based on the Board's funding policy, which establishes the contractually required rates under the Montana Code Annotated. The State contributes 0.1% of the salaries paid by local governments and 0.37% paid by school districts. In addition, the state contributed a statutory appropriation from the general fund. Based on those assumptions, the Plan's fiduciary net position was projected to be adequate to make all the projected future benefit payments of current plan members through the year 2121. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the TPL. A municipal bond rate was not incorporated in the discount rate.

The following presents the employer's sensitivity of the NPL to the discount rate in the table below. A small change in the discount rate can create a significant change in the liability. The NPL was calculated using the discount rate of 7.65%, as well as what the NPL would be if it were calculated using a discount rate 1.00% lower or 1.00% higher than the current rate.

As of Measurement Date	1.0% Decrease (6.65%)	Current Discount Rate	1.0% Increase (8.65%)
Employer's Net Pension Liability	\$ 3,500,471	\$ 2,420,408	\$ 1,533,505

## NOTE 8. PUBLIC EMPLOYEES' RETIREMENT SYSTEM (CONTINUED)

### Summary of Significant Accounting Policies

MPERA prepared financial statements using the accrual basis of accounting. The same accrual basis was used by MPERA for the purposes of determining the NPL; Deferred Outflows of Resources and Deferred Inflows of Resources related to pensions; Pension Expense; the Fiduciary Net Position; and, Additions to or Deductions from Fiduciary Net Position. Member contributions are recognized in the period in which contributions are due. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions. Revenues are recognized in the accounting period they are earned and become measurable. Benefit payments and refunds are recognized in the accounting period in which they are due and payable in accordance with the benefit terms. Expenses are recognized in the period incurred. Investments are reported at fair value. MPERA adhered to all accounting principles generally accepted by the United States of America. MPERA applied all applicable pronouncements of the Governmental Accounting Standards Board (GASB).

### PERS Disclosure for the Defined Contribution Plan

The Authority contributed to the state of Montana Public Employee Retirement System Defined Contribution Retirement Plan (PERS-DCRP) for employees that have elected the DCRP. The PERS-DCRP is administered by the PERB and is reported as a multiple-employer plan established July 1, 2002, and governed by Title 19, chapters 2 & 3, MCA.

All new PERS members are initially members of the PERS-DBRP and have a 12-month window during which they may choose to remain in the PERS-DBRP or join the PERS-DCRP by filing an irrevocable election. Members may not be participants of both the defined benefit and defined contribution retirement plans.

Member and employer contribution rates are specified by state law and are a percentage of the member's compensation. Contributions are deducted from each member's salary and remitted by participating employers. The state Legislature has the authority to establish and amend contribution rates.

Benefits are dependent upon eligibility and individual account balances. Participants are vested immediately in their own contributions and attributable income. Participants are vested after 5 years of membership service for the employer's contributions to the individual accounts and the attributable income. Non-vested contributions are forfeited upon termination of employment per 19-3-2117(5), MCA. Such forfeitures are used to cover the administrative expenses of the PERS-DCRP.

At the plan level for the measurement period ended June 30, 2018, the PERS-DCRP employer did not recognize any net pension liability or pension expense for the defined contribution plan. Plan level non-vested forfeitures for the 316 employers that have participants in the PERS-DCRP totaled \$746,144.

### Stand-Alone Statements

The stand-alone financial statements of the Montana Public Employees Retirement Board (PERB) *Comprehensive Annual Financial Report (CAFR)* and the GASB 68 Report disclose the Plan's fiduciary net position. The reports are available from the PERB at PO Box 200131, Helena MT 59620-0131, (406) 444-3154 or the MPERA website at <http://mpera.mt.gov>.

## NOTE 9. NET POSITION

Net position consists of the following as of June 30, 2019:

<b>Net investment in capital assets</b>	
Capital assets	\$ 136,975,741
Less: current liabilities	
Retainage payable for amounts invested in capital assets	(1,564,951)
Current portion of bonds payable for amount invested in capital assets	(605,000)
Less: long-term liabilities	
Bonds payable for amount invested in capital assets, less current portion	(11,645,000)
	123,160,790
<b>Restricted net position</b>	
Capital projects and debt service	9,159,843
Customs	148,180
	9,308,023
<b>Unrestricted net position</b>	
	1,638,416
Total net position	\$ 134,107,229

## NOTE 10. PROPERTY LEASED TO OTHERS

The Authority leases a portion of its property to commercial airlines, car rental companies, concessionaires, fixed base operators who service the aviation industry, private hangar owners and the Federal Aviation Administration. These leases are non-cancelable operating leases. Certain lease agreements, by their terms, require annual redetermination of the rental charge based on predetermined formulas. The minimum future rentals for these leases were determined using the rates in effect at June 30, 2019. Minimum rentals on non-cancelable leases for the next five years ending June 30 are approximately as follows:

2020	\$ 3,765,687
2021	\$ 2,251,278
2022	\$ 1,747,932
2023	\$ 552,769
2024	\$ 241,747

The Authority also leases property through contingent rentals in service concession arrangements. The concession agreement is for the purpose of operating the parking facilities at the Airport. Gallatin Airport Authority retains ownership to all assets related to the parking facility and agrees to maintain the parking asphalt, lights and perimeter barriers. The term of the agreement is for a 12 month period and is a revenue sharing agreement requiring a minimum annual guarantee or a percentage of annual receipts, whichever is greater. Contingent rental payments received by the Authority totaled \$5,821,763 for the year ended June 30, 2019 and were in excess of the minimum annual guarantee.

#### NOTE 11. PASSENGER FACILITY CHARGE PROGRAM

In 1990, the United States Congress enacted the Aviation Safety and Capacity Expansion Act ("ASCEA") of 1990, which allows public agencies controlling commercial service airports to charge eligible enplaning passengers at the airport a \$1, \$2 or \$3 passenger facility charge, or PFC. In 2000, the U.S. Congress passed the Aviation Investment and Reform Act for the 21st Century ("AIR-21"), which allowed airports to levy a PFC of \$4.00 or \$4.50 per eligible enplaned passenger. Gallatin Airport Authority was authorized to impose the PFC beginning August 1, 1993. The Authority will continue to impose the PFC until "the total net PFC revenues collected plus interest thereon equals the allowable cost of the approved projects."

Proceeds from PFCs are to be used to finance eligible airport-related projects that preserve or enhance safety, capacity or security of the national air transportation system, reduce noise from an airport that is part of such system, or furnish opportunities for enhanced competition between or among air carriers.

The active PFC approved project during the year ended June 30, 2019 was PFC 09-05-C-00-BZN. The PFC project No. 09-05-C-00-BZN (amended June 19, 2019), provides for a charge of \$4.50 per enplaned passenger and total project expenditures of \$26,700,000. This project expires April 1, 2023.

#### NOTE 12. CUSTOMER FACILITY CHARGES

Customer facility charges (CFCs) are levied by the Authority pursuant to an agreement with the rental car companies serving the Authority. The CFC rate per contract rental day was increased from \$4.25 to \$5.00 effective January 1, 2019.

#### NOTE 13. RELATED PARTIES

Karen Stelmak (Board Member) and Tom Stelmak entered into a 10-year lease with the Authority beginning September 1, 1999. An option for a 10-year renewal was taken. Lease revenues for the year ended June 30, 2019 were \$652.

Ted Mathis (Board Member) leases a hangar from the Authority on a month-to-month basis. Lease revenues for the year ended June 30, 2019 were \$1,800.

No amounts were due to or from any of these related parties as of June 30, 2019.

#### NOTE 14. CONCENTRATIONS

The Gallatin Airport Authority receives a significant portion of its operating revenues from leasing the parking facility. The revenues from this lease accounted for approximately 27% of operating revenues for the year ended June 30, 2019.

#### NOTE 15. RISK MANAGEMENT

Significant losses for public officials, automobiles, property, and general liability are covered by commercial insurance policies. There have been no significant reductions in insurance coverage. Insurance coverage for potential losses due to environmental damages is not available. Therefore, the Authority has no coverage for such potential losses. There have been no settlements in excess of the insurance coverage in any of the three prior years.

#### NOTE 16. SUBSEQUENT EVENTS

Management has evaluated subsequent events through October 30, 2019, the date on which these financial statements were available to be issued.

# Required Supplementary Information – Pension Schedules

Year Ended June 30, 2019

## SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

As of Measurement Date	2018	2017	2016	2015	2014
Employer's proportion of the net pension liability	0.1160%	0.1419%	0.1422%	0.1396%	0.1401%
Employer's net pension liability	\$ 2,420,408	\$ 2,763,602	\$ 2,422,514	\$ 1,951,981	\$ 1,745,531
State's Net Pension Liability	\$ 815,227	\$ 41,740	\$ 29,600	\$ 23,977	\$ 21,316
Total Net Pension Liability	\$ 3,235,635	\$ 2,805,342	\$ 2,452,114	\$ 1,975,958	\$ 1,766,847
Employer's covered payroll	\$ 1,907,151	\$ 1,760,010	\$ 1,703,557	\$ 1,629,621	\$ 1,610,223
Employer's proportionate share as a percentage as of covered payroll	126.91%	157.02%	142.20%	119.78%	111.22%
Plan fiduciary net position as a percentage Total Pension Liability	73.47%	73.75%	74.71%	78.40%	79.87%

\* Schedule is intended to show information for 10 years.  
Additional years will be displayed as they become available.



# Required Supplementary Information – Pension Schedules

Year Ended June 30, 2019

## SCHEDULE OF CONTRIBUTIONS

As of Most Recent FYE (reporting date)	2019	2018	2017	2016	2015
Contractually required DB contributions	\$ 164,066	\$ 161,536	\$ 147,334	\$ 142,393	\$ 134,287
Plan Choice Rate required contributions	\$ -	\$ -	\$ -	\$ 9,383	\$ 15,244
Contributions in relation to the contractually required contributions	\$ 164,066	\$ 161,536	\$ 147,334	\$ 151,776	\$ 149,531
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Employer's covered payroll	\$ 1,914,421	\$ 1,907,151	\$ 1,760,010	\$ 1,703,557	\$ 1,629,621
Contributions as a percentage of covered payroll	8.57%	8.47%	8.37%	8.91%	9.18%

\* Schedule is intended to show information for 10 years.  
Additional years will be displayed as they become available.

## CHANGES IN BENEFIT TERMS

The following changes to the plan provision were made as identified:

### 2017 Legislative Changes:

#### *Working Retiree Limitations – for PERS*

Effective July 1, 2017, if a PERS retiree returns as an independent contractor to what would otherwise be PERS-covered employment, general contractor overhead costs are excluded from PERS working retiree limitations.

#### *Refunds*

- I. Terminating members eligible to retire may, in lieu of receiving monthly retirement, refund their accumulated contributions in a lump sum.
- II. Terminating members with accumulated contributions between \$200 and \$1,000 who wish to rollover their refund must do so within 90 days of terminating service.
- III. Trusts, estates, and charitable organizations listed as beneficiaries are entitled to receive only a lump-sum payment.

#### *Interest Credited to Member Accounts*

Effective July 1, 2017, the interest rate credited to the member accounts increased from 0.25% to 0.77%.

#### *Lump-sum Payouts*

Effective July 1, 2017, lump sum payouts in all systems are limited to the member's accumulated contributions rate than the present value of the member's benefit.

#### *Disabled PERS Defined Contribution (DC) Members*

PERS members hired after July 1, 2011 have a normal retirement age of 65. PERS DC members hired after July 1, 2011 who became disabled were previously only eligible for a disability benefit until age 65. Effective July 1, 2017, these individuals will be eligible for a disability benefit until they reach 70, thus ensuring the same 5-year time period available to PERS DC disabled membered hired prior to July 1, 2011 who have a normal retirement age of 60 and are eligible for a disability benefit until age 65.

# Notes to Required Supplementary Information – Pension Schedules

Year Ended June 30, 2019

## CHANGE IN ACTUARIAL ASSUMPTIONS AND METHODS

*Method and assumptions used in calculations of actuarially determined contributions*

The following Actuarial Assumptions were adopted from the June 2016 Experience Study:

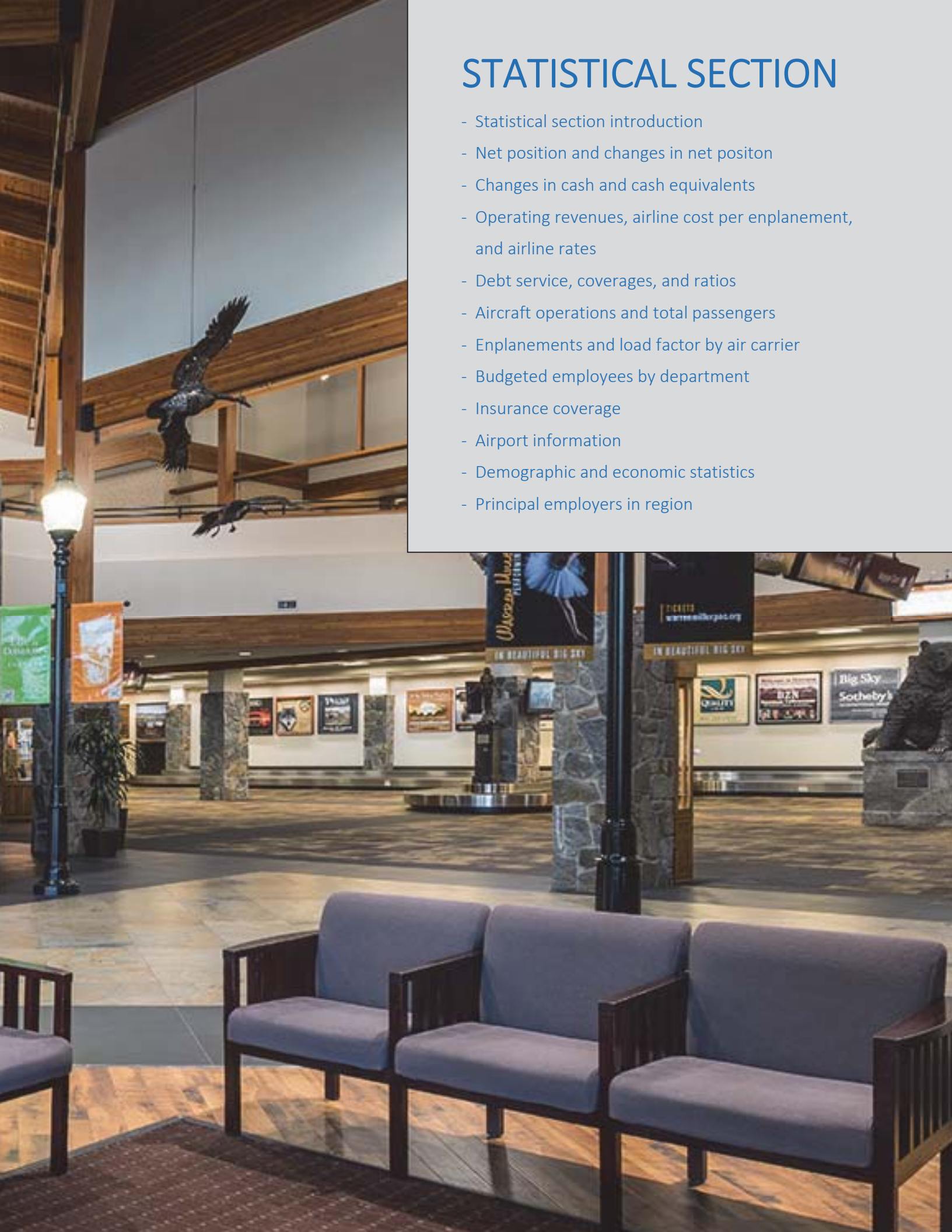
General Wage Growth *	3.50%
Investment Rate of Return *	7.65%
* includes inflation at	2.75%
Merit salary increases	0% to 6.30%
Asset valuation method	4-year smoothed market
Actuarial cost method	Entry age Normal
Amortization method	Level percentage of payroll, open
Remaining amortization period	30 years
Mortality (healthy members)	For males and females: RP 2000 Combined Employee and Annuitant Mortality Table projected to 2020 using BB, males set back 1 year
Mortality (disabled members)	For males and females: RP 2000 Combined Mortality Table, with no projections
Admin Expense as % of Payroll	0.26%

Administrative expenses are recognized by an additional amount added to the normal cost contribution rate for the System. This amount varies from year to year based on the prior year's actual administrative expenses.



# STATISTICAL SECTION

- Statistical section introduction
- Net position and changes in net position
- Changes in cash and cash equivalents
- Operating revenues, airline cost per enplanement, and airline rates
- Debt service, coverages, and ratios
- Aircraft operations and total passengers
- Enplanements and load factor by air carrier
- Budgeted employees by department
- Insurance coverage
- Airport information
- Demographic and economic statistics
- Principal employers in region



# Statistical Section Introduction

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The Statistical Section presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Authority’s overall financial health. Unless otherwise noted, the information in these schedules is derived from the financial statements for the relevant year.

Contents Page

Financial Trends ..... 65

*These schedules contain trend information to help the reader understand how the Authority’s financial performance and well-being have changed over time.*

Revenue Capacity ..... 67

*This schedule contains information to help the reader assess the Authority’s significant revenue sources.*

Debt Capacity ..... 68

*This schedule presents information to help the users understand and asses the Authority’s outstanding debt and its ability to cover and issue additional debt.*

Operating Information ..... 69

*These schedules present contextual information about the Authority’s operations and resources to help users to understand and assess the Authority’s economic condition.*

Demographic and Economic Information ..... 74

*These schedules contain information to help users understand the socio-economic environment in which the Authority operates.*

# Net Position and Changes in Net Position

Ten Years Ended June 30

	Dollars in 000's									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Operating revenues	\$ 13,975	11,888	10,498	9,630	8,918	8,192	7,271	7,021	6,410	5,214
Operating expenses	6,622	6,120	5,186	4,639	4,434	4,221	3,739	3,753	3,396	2,924
Operating income, before depreciation	7,353	5,768	5,312	4,991	4,484	3,971	3,532	3,268	3,014	2,290
Less: depreciation	4,698	4,225	4,182	3,976	3,848	3,839	3,809	3,138	2,804	2,350
Operating income (loss)	2,655	1,543	1,130	1,015	636	132	(277)	130	210	(60)
Net nonoperating revenues (expenses)	4,586	3,973	2,839	2,409	(839)	(492)	(2,532)	(376)	(261)	(70)
Capital contributions	3,328	7,976	6,866	3,358	4,688	3,454	5,459	6,171	10,943	7,974
Change in net position	\$ 10,569	13,492	10,835	6,782	4,485	3,094	2,650	5,925	10,892	7,844
Net investment in capital assets	\$ 123,161	104,192	82,435	72,958	71,296	70,700	68,139	70,951	68,968	51,862
Restricted	9,308	7,217	5,847	4,672	3,824	3,890	3,689	4,321	3,743	1,374
Unrestricted	1,638	12,129	21,764	21,581	17,309	15,427	15,095	9,262	5,898	14,481
Total net position	\$ 134,107	123,538	110,046	99,211	92,429	90,017	86,923	84,534	78,609	67,717

Source: Gallatin Airport Authority records

# Changes in Cash and Cash Equivalents

Ten Years Ended June 30

	Dollars in 000's									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Cash from operating activities</b>										
Receipts from customers	\$ 13,834	11,646	10,849	8,794	9,133	8,310	6,797	7,375	6,141	5,251
Payments to suppliers	(2,447)	(2,360)	(1,909)	(1,771)	(1,617)	(1,283)	(1,301)	(1,938)	(1,856)	(1,472)
Payments to employees	(4,026)	(3,765)	(3,225)	(2,941)	(2,825)	(2,549)	(2,419)	(1,684)	(1,582)	(1,425)
	7,361	5,521	5,715	4,082	4,691	4,478	3,077	3,753	2,703	2,354
<b>Cash from noncapital financing activities</b>										
	(334)	17	7	(79)	(422)	2	(1,763)	-	-	-
<b>Cash from capital and related financing activities</b>										
Capital asset purchases	(25,718)	(23,508)	(11,756)	(4,702)	(4,705)	(5,087)	(785)	(5,170)	(26,338)	(18,073)
Grant receipts (payments)	5,884	7,055	5,401	3,362	2,940	3,035	2,676	4,348	6,281	5,916
Passenger fac. charge receipts	2,902	2,403	2,183	2,022	1,872	1,826	1,684	1,506	1,443	1,308
Customer fac. charge receipts	2,197	1,936	1,095	878	750	633	582	450	421	224
Bond proceeds received	-	-	-	-	-	-	-	-	-	16,000
Bond principal payments	(585)	(565)	(550)	(535)	(520)	(505)	(490)	-	-	-
Bond interest payments	(555)	(574)	(592)	(608)	(624)	(639)	(653)	(653)	(653)	(399)
Other receipts (payments)	-	-	-	-	-	56	-	560	-	(340)
	(15,875)	(13,253)	(4,219)	417	(287)	(681)	3,014	1,041	(18,846)	4,636
<b>Cash from investing activities</b>										
Investments purchased	-	-	-	-	-	-	(23)	(3)	(36)	(1,144)
Interest received	246	91	62	93	128	182	269	310	420	199
Investment sale proceeds	-	-	-	-	-	-	1,149	-	7,456	3,633
Reclass of investments	-	-	-	-	23	-	-	-	-	-
	246	91	62	93	151	182	1,395	307	7,840	2,688
Change in cash and cash equivalents	(8,602)	(7,624)	1,565	4,513	4,133	3,981	5,723	5,101	(8,303)	9,678
Cash and cash equivalents, beginning of year	21,567	29,191	27,626	23,112	18,979	14,998	9,275	4,174	12,477	2,799
Cash and cash equivalents, end of year	\$ 12,965	21,567	29,191	27,626	23,112	18,979	14,998	9,275	4,174	12,477

Source: Gallatin Airport Authority records



# Operating Revenues, Airline Cost Per Enplanement, and Airline Rates

Ten Years Ended June 30

	Revenues and Enplanements in 000's									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Airline Revenues</b>										
Landing fees	\$ 848	705	624	619	605	573	571	556	521	466
Terminal rentals	1,059	969	895	848	853	818	791	788	737	692
	1,907	1,674	1,519	1,467	1,458	1,391	1,362	1,344	1,258	1,158
<b>Non-airline Revenues</b>										
Rental car	4,293	3,685	3,218	2,743	2,624	2,416	2,095	2,071	1,962	1,574
Parking	3,675	3,150	2,753	2,590	2,396	2,113	1,819	1,674	1,433	1,090
Other terminal	1,998	1,655	1,465	1,384	1,110	1,030	924	829	626	473
General aviation	775	687	617	570	519	482	462	454	458	437
Air cargo	41	43	43	41	39	38	38	37	37	37
Other	1,286	994	883	834	772	722	571	612	637	444
<b>Total operating revenues</b>	<b>\$ 13,975</b>	<b>11,888</b>	<b>10,498</b>	<b>9,629</b>	<b>8,918</b>	<b>8,192</b>	<b>7,271</b>	<b>7,021</b>	<b>6,411</b>	<b>5,213</b>
Scheduled enplanements	742	627	572	529	498	456	439	407	385	364
Airline cost per enplanement	\$ 2.57	2.67	2.66	2.77	2.93	3.05	3.11	3.30	3.27	3.18
<b>Airline Rates</b>										
Landing fee (per 1,000 lbs. over 12,500 GLW)	\$ 1.00	1.00	1.02	1.06	1.06	1.14	1.11	1.11	1.15	1.12
Terminal rents (per sq. ft. per year):										
Finished	\$ 24.00	24.00	22.27	22.27	22.27	22.27	22.27	22.27	22.27	21.62
Unfinished	\$ 12.97	12.97	12.97	12.97	12.97	12.97	12.97	12.97	12.97	12.97
Jetway rent (per use)	\$ 10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00

Source: Gallatin Airport Authority records

# Debt Service, Coverages, and Ratios

Ten Years Ended June 30

	Dollars and Enplanements in 000's									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Outstanding debt –										
2009 revenue bonds	\$ 12,250	12,835	13,400	13,950	14,485	15,005	15,510	16,000	16,000	16,000
Enplaned passengers	744	629	574	531	500	458	440	408	386	365
Outstanding debt per enplaned passenger	\$ 16.47	20.41	23.34	26.27	28.97	32.76	35.25	39.22	41.45	43.84
Principal	\$ 585	565	550	535	520	505	490	-	-	-
Interest	555	574	592	608	624	639	653	653	653	399
Debt service –										
2009 revenue bonds	\$ 1,140	1,139	1,142	1,143	1,144	1,144	1,143	653	653	399
Net revenues available for debt service	\$ 11,939	9,741	8,151	7,400	5,584	5,245	2,713	4,491	4,243	3,518
Debt service *	1,140	1,139	1,142	1,143	1,144	1,144	1,143	653	653	399
Debt service coverage	\$ 10.47	8.55	7.14	6.47	4.88	4.59	2.37	6.87	6.49	8.81

\* There was no outstanding debt in fiscal year 2009

Source: Gallatin Airport Authority records

# Aircraft Operations and Total Passengers

Ten Years Ended June 30

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Aircraft Operations</b>										
Air carrier	15,574	11,861	10,735	9,990	10,388	8,642	8,708	7,908	7,587	7,307
Air taxi	9,996	9,834	9,009	8,923	8,336	9,454	9,222	9,470	10,385	9,269
GA itinerant	35,633	30,298	31,108	30,456	30,135	28,178	27,875	28,387	25,828	26,608
Military	642	274	297	340	220	315	262	285	173	264
<b>Total itinerant</b>	<b>61,845</b>	<b>52,267</b>	<b>51,149</b>	<b>49,709</b>	<b>49,079</b>	<b>46,589</b>	<b>46,067</b>	<b>46,050</b>	<b>43,973</b>	<b>43,448</b>
GA local	34,560	26,052	25,794	30,920	30,653	31,893	30,770	36,066	26,050	23,693
<b>Total aircraft operations</b>	<b>96,405</b>	<b>78,319</b>	<b>76,943</b>	<b>80,629</b>	<b>79,732</b>	<b>78,482</b>	<b>76,837</b>	<b>82,116</b>	<b>70,023</b>	<b>67,141</b>
<b>Total Passengers</b>										
Enplanements	744,316	628,533	573,767	530,903	499,977	457,716	440,203	408,199	386,092	365,210
Deplanements	743,695	629,441	574,580	529,829	497,664	459,844	437,043	409,910	385,157	362,838
<b>Total passengers</b>	<b>1,488,011</b>	<b>1,257,974</b>	<b>1,148,347</b>	<b>1,060,732</b>	<b>997,641</b>	<b>917,560</b>	<b>877,246</b>	<b>818,109</b>	<b>771,249</b>	<b>728,048</b>
Growth	18.3%	9.5%	8.3%	6.3%	8.7%	4.6%	7.2%	6.1%	5.9%	6.6%

Source: Gallatin Airport Authority records

# Enplanements and Load Factor by Air Carrier

Ten Years Ended June 30

	Enplanements in 000's									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Delta</b>										
Enplanements	255	233	214	223	202	188	169	161	158	119
Load factor	83.1%	85.0%	85.9%	85.3%	82.8%	86.8%	86.5%	86.2%	82.1%	89.1%
<b>Northwest</b>										
Enplanements	-	-	-	-	-	-	-	-	-	37
Load factor	-	-	-	-	-	-	-	-	-	87.0%
<b>United</b>										
Enplanements	266	225	208	177	160	150	137	124	129	120
Load factor	78.7%	78.6%	82.6%	83.2%	80.3%	87.3%	85.8%	84.7%	80.3%	90.0%
<b>Alaska</b>										
Enplanements	91	86	89	82	70	53	48	44	40	37
Load factor	79.1%	86.4%	86.3%	84.7%	82.7%	84.5%	81.0%	79.3%	70.3%	86.9%
<b>Frontier</b>										
Enplanements	25	8	14	16	37	36	48	46	35	36
Load factor	86.2%	87.2%	83.9%	86.6%	89.7%	87.4%	81.4%	80.4%	81.0%	69.8%
<b>Allegiant</b>										
Enplanements	34	29	29	29	29	30	38	32	23	16
Load factor	82.9%	87.5%	88.2%	86.6%	86.5%	89.9%	92.0%	89.3%	88.6%	99.7%
<b>American</b>										
Enplanements	66	46	19	2	-	-	-	-	-	-
Load factor	81.5%	81.9%	81.2%	90.7%	-	-	-	-	-	-
<b>JetBlue</b>										
Enplanements	5									
Load factor	71.4%	0.0%	0.0%	0.0%	-	-	-	-	-	-
<b>Total scheduled</b>										
enplanements	742	627	572	529	498	457	440	407	385	365
Average load factor	80.8%	82.7%	84.7%	84.6%	82.6%	86.9%	85.5%	84.5%	80.3%	87.0%
<b>Charter</b>										
Enplanements	2	2	2	1	2	1	2	1	1	1
<b>Total enplanements</b>										
	744	629	574	530	500	458	442	408	386	366

Source: Gallatin Airport Authority records

# Budgeted Employees by Department

Ten Years Ended June 30

Year	Number of Employees				Total
	Maintenance & Airside Operations	Landside Operations	Public Safety	Administration	
2019	18	10	8	7	43
2018	17	9	8	5	39
2017	15	8	7	5	35
2016	12	8	7	5	32
2015	12	7	7	5	31
2014	12	7	7	5	31
2013	11	7	7	5	30
2012	11	7	7	5	30
2011	11	7	7	5	30
2010	10	6	6	5	27

Source: Gallatin Airport Authority's operating budget records

# Insurance Coverage

As of June 30, 2019

Policy Type	Insurer	Coverage	Expiration
Buildings	Cincinnati Insurance	\$ 68,770,048	8/10/2019
Business personal property	Cincinnati Insurance	\$ 1,137,747	8/10/2019
Automobile	Cincinnati Insurance	\$ 1,000,000	8/10/2019
Liability	Ace Property and Casualty	\$ 75,000,000	8/10/2019
Mobile equipment	Cincinnati Insurance	\$ 2,494,191	8/10/2019
Employee theft	Cincinnati Insurance	\$ 50,000	8/10/2019
Employment practices	Cincinnati Insurance	\$ 1,000,000	8/10/2019
Directors & officers	Cincinnati Insurance	\$ 1,000,000	8/10/2019
Aviation	Ace Property and Casualty	\$ 75,000,000	8/10/2019
Law enforcement	Allied World	\$ 1,000,000	8/10/2019

Source: Gallatin Airport Authority records

<b>Location:</b>	9 miles northwest of Bozeman, MT		
<b>Area:</b>	Fee title	1,960	acres
	Easement controlled	1,334	acres
	State lease	93	acres
	Total	3,387	acres
<b>Airport code:</b>	BZN		
<b>Elevation:</b>	4,475'		
<b>Runways:</b>	12/30	Paved	8,994' x 150'
	03/21	Paved	2,650' x 75'
	11/29	Turf	3,197' x 80'
	11/29	Paved	5,050' x 75'
<b>Terminal:</b>	205,000 sq. ft.		
<b>Parking spaces:</b>	Pay parking Long-term		1,564
	Pay parking short-term		356
	Credit card lot		152
	Premium garage		91
	Rental car ready/returns		1,000
	Employee parking		271
	Total		3,434
<b>Apron areas:</b>	Terminal	755,765	sq. ft.
	Old terminal	66,829	sq. ft.
	General aviation	621,870	sq. ft.
	Tie-down	125,985	sq. ft.
	East ramp	610,385	sq. ft.
	Total	2,180,834	sq. ft.
<b>Based aircraft:</b>	Sailplane		9
	Single engine (piston)		247
	Twin engine (piston)		16
	Single engine (turboprop)		11
	Twin engine (turboprop)		10
	Single engine (jet)		5
	Multi engine (jet)		40
	Helicopter		22
	Total		360
<b>Hangars:</b>	193		
<b>Fixed based operators:</b>	Arlin's Aircraft Yellowstone Jetcenter		
<b>International:</b>	U.S. Customs User Fee Facility		

Source: Gallatin Airport Authority records

# Demographic and Economic Statistics

Ten Years Ended June 30

GALLATIN COUNTY				
Year	Population	Per Capita Personal Income	Personal Income (in 000's)	Unemployment Rate
2019	unavailable	unavailable	unavailable	unavailable
2018	111,876	unavailable	unavailable	2.5%
2017	107,810	unavailable	unavailable	2.6%
2016	104,502	47,959	5,011,811	2.7%
2015	100,739	46,337	4,667,943	2.9%
2014	97,308	42,350	4,120,994	2.9%
2013	94,694	41,137	3,895,427	3.4%
2012	92,604	40,653	3,764,630	4.4%
2011	91,333	38,058	3,475,951	5.1%
2010	89,599	35,477	3,178,704	5.8%

MONTANA				
Year	Population	Per Capita Personal Income	Personal Income (in 000's)	Unemployment Rate
2019	unavailable	unavailable	unavailable	unavailable
2018	1,062,305	unavailable	unavailable	3.7%
2017	1,050,493	45,385	47,676,625	3.9%
2016	1,042,646	42,386	44,193,593	4.2%
2015	1,032,949	41,280	42,640,135	4.1%
2014	1,023,579	39,903	40,843,873	4.7%
2013	1,014,864	38,884	39,461,972	5.4%
2012	1,005,163	39,102	39,303,884	6.1%
2011	997,661	36,959	36,872,553	7.0%
2010	990,575	34,737	34,409,604	7.3%

Sources:

Census Bureau

Bureau of Economic Analysis



# Principal Employers in Region

Year Ended June 30, 2019

Current Year *		2010	
Private Employers By Class	Number of Employees	Private Employers By Class	Number of Employees
Bozeman Deaconess Hospital	1,000 +	Bozeman Deaconess Hospital	1,000 +
Oracle America	500 to 999	Right Now Technologies	250 to 499
Kenyon Noble Lumber & Hardware	250 to 499	Wal Mart	250 to 499
Town Pump Convenience Stores	250 to 499	Albertson's	100 to 249
Wal Mart	250 to 499	Bozeman Daily Chronicle	100 to 249
Albertson's	100 to 249	Community Food Co-Op	100 to 249
Blackhawk Industries	100 to 249	Costco	100 to 249
Bridger Bowl	100 to 249	First Security Bank	100 to 249
Community Food Co-Op	100 to 249	First Student	100 to 249
Costco	100 to 249	Grantree Inn	100 to 249
First Security Bank	100 to 249	JTL Group	100 to 249
First Student	100 to 249	Kenyon Noble Lumber & Hardware	100 to 249
JC Billion	100 to 249	Korman Marketing Group	100 to 249
McDonalds	100 to 249	Lowe's	100 to 249
Murdoch's Ranch & Home Supply	100 to 249	McDonald's	100 to 249
Ressler Motors	100 to 249	Murdoch's Ranch & Home Supply	100 to 249
Simms Fishing Products	100 to 249	Ressler Motors	100 to 249
Town & Country Foods	100 to 249	Town & Country Foods	100 to 249
Williams Plumbing & Heating	100 to 249	Town Pum	100 to 249
Zoot Enterprises	100 to 249	Zoot Enterprises	100 to 249
Public Employers By Class	Number of Employees	Public Employers By Class	Number of Employees
Montana State University	1,000 +	Montana State University	1,000 +
Belgrade School District	500 to 999	School District #7	500 to 999
Bozeman School District	500 to 999	City of Bozeman	250 to 499
Gallatin County	500 to 999	Gallatin County	250 to 499
City of Bozeman	250 to 499		

\* 2018 information is presented for current year and is the most recent available

Region is defined as Gallatin County

Source: Montana Department of Labor & Industry



# COMPLIANCE SECTION

- Independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards
- Independent auditor's report on compliance for each major program and on internal control over compliance required by the Uniform Guidance
- Schedule of expenditures of federal awards
- Schedule of findings and questioned costs
- Independent auditor's report on compliance with requirements that could have a direct and material effect on the passenger facility charge program and on internal control over compliance applicable to the passenger facility charge program
- Schedule of passenger facility charge collections, interest and disbursements



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT  
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Commissioners  
Gallatin Airport Authority  
Belgrade, Montana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Gallatin Airport Authority (Authority), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Gallatin Airport Authority's basic financial statements, and have issued our report thereon dated October 30, 2019.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in cursive script that reads "Holmes + Turner" followed by a long, sweeping horizontal line.

Bozeman, Montana  
October 30, 2019

INDEPENDENT AUDITOR'S REPORT  
ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Commissioners  
Gallatin Airport Authority  
Belgrade, Montana

**Report on Compliance for the Major Federal Program**

We have audited Gallatin Airport Authority's (Authority) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the Authority's major federal program for the year ended June 30, 2019. The Authority's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for the Authority's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 *U.S. Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the Authority's compliance.

***Opinion on the Major Federal Program***

In our opinion, the Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2019.

**Report on Internal Control over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Authority's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Bozeman, Montana  
October 30, 2019

# Schedule of Expenditures of Federal Awards

Year Ended June 30, 2019

Federal Source / Program	CFDA Number	Federal Expenditures
U.S. DEPARTMENT OF TRANSPORTATION		
Federal Aviation Administration - Airport Improvement Program (AIP)		
Project No. 3-30-0010-46	20.106	75,249
Project No. 3-30-0010-47	20.106	117,856
Project No. 3-30-0010-48	20.106	103,464
Project No. 3-30-0010-49	20.106	248,446
Project No. 3-30-0010-50	20.106	2,783,158
Total U.S. Dept. of Transportation		\$ 3,328,173
Total expenditures of federal awards		\$ 3,328,173

## NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### Summary of Significant Accounting Policies

This schedule was prepared on the same basis of accounting as the financial statements (see Note 1).

For this schedule, Airport Improvement Program (AIP) funds are considered expended when eligible for reimbursement by the Federal Aviation Administration. Eligibility includes having an AIP grant agreement in place specific to the costs incurred, reaching certain project milestones, and other criteria.

Federal expenditures reported above that were incurred in fiscal year 2019 totaled \$527,211.

The schedule of expenditures of federal awards for the year ended June 30, 2019 has been subjected to the applicable compliance testing requirements prescribed by the Uniform Guidance.

The Authority has not elected to use the 10-percent de minimis cost rate allowed under the Uniform Guidance.



I. SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of audit report issued: Unmodified

Internal control over financial reporting:

- Significant deficiency disclosed? No
- Material weaknesses disclosed? No
- Material noncompliance disclosed? No

Federal Awards

Type of auditor's report on compliance for the major federal program: Unmodified

Internal control over the major program:

- Significant deficiency disclosed? No
- Material weaknesses disclosed? No

Audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a)? No

Identification of major program: Airport Improvement Program (AIP) CFDA 20.106

Dollar threshold to distinguish between Type A and Type B programs: \$750,000

Auditee qualifies as a low-risk auditee? Yes

II. FINANCIAL STATEMENT FINDINGS

None reported

III. FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS

None reported

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS  
THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON THE PASSENGER  
FACILITY CHARGE PROGRAM AND ON INTERNAL CONTROL OVER  
COMPLIANCE APPLICABLE TO THE PASSENGER FACILITY CHARGE PROGRAM

Board of Commissioners  
Gallatin Airport Authority  
Belgrade, Montana

**Report on Compliance for the Passenger Facility Charge Program**

We have audited Gallatin Airport Authority's (the Authority) compliance with the types of compliance requirements described in the *Passenger Facility Charge Audit Guide for Public Agencies*, issued by the Federal Aviation Administration (Guide) that could have a direct and material effect on its passenger facility charge (PFC) program for the year ended June 30, 2019.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws and regulations applicable to passenger facility charges program.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for the Authority's PFC program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Governmental Auditing Standards* issued by the Comptroller General of the United States; and the *Passenger Facility Charge Audit Guide for Public Agencies*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on the passenger facility charge program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the PFC program. However, our audit does not provide a legal determination on the Authority's compliance.

**Opinion**

In our opinion, the Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its passenger facility charge program for the year ended June 30, 2019.

**Report on Internal Control Over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit, we considered the Authority's internal control over compliance with the requirements that could have a direct and material effect on its PFC program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for the PFC program and to test and report on internal control over compliance in accordance with the *Passenger Facility Charge Audit Guide for Public Agencies*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

### **Report on Internal Control Over Compliance (Continued)**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of PFC compliance requirement on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over PFC compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of the PFC program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over PFC compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of the PFC program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of compliance with the results of our testing based on the requirements of the *Passenger Facility Charge Audit Guide for Public Agencies*. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in cursive script that reads "Holmes + Turner" followed by a long, sweeping horizontal flourish.

Bozeman, Montana  
October 30, 2019

# Schedule of Passenger Facility Charge Collections, Interest and Disbursements

Year Ended June 30, 2019

	Total June 30, 2018	FY 2019 Activity				Total June 30, 2019
		1st qtr	2nd qtr	3 qtr	4th qtr	
Collections	\$ 26,027,718	720,186	686,591	706,030	788,892	\$ 28,929,417
Interest	296,535	15,518	18,991	22,385	16,581	370,010
Disbursements	(22,507,724)	-	(277,598)	-	(862,589)	(23,647,911)
Cash balance	\$ 3,816,529	\$ 735,704	\$ 427,984	\$ 728,415	\$ (57,116)	\$ 5,651,516

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Bridger Aerospace

Reach Air Medical

Transportation Security Administration

*A special thanks to Rex Connell for providing many of the photos in this report.*

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